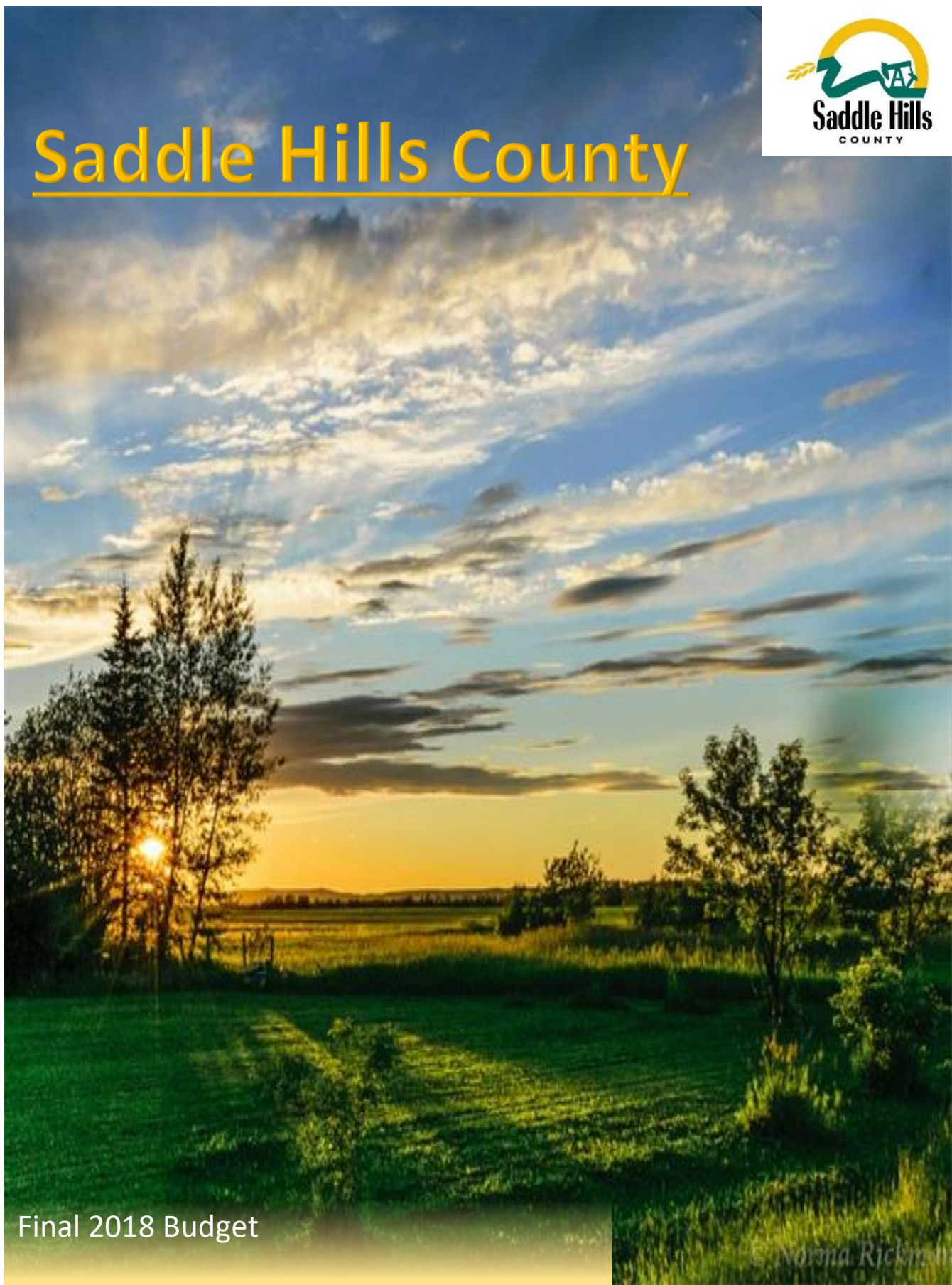




# Saddle Hills County



Final 2018 Budget

*Norma Rickin*

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# Saddle Hills County Budget 2018



<b>Operating Budget</b>					
Account	2016 Actual	2017 Actual	2017 Budget	2018 Budget	Variance
<b>Operating Revenues:</b>					
1-111 - Property Taxes	\$ 12,979,021	\$ 13,019,686	\$ 13,169,303	\$ 14,203,893	1,034,590
1-131 - Education Levy	\$ 6,027,200	\$ 5,888,935	\$ 5,915,166	\$ 5,506,516	(408,650)
1-141 - Grande Spirit Foundation Levy	\$ 97,199	\$ 103,365	\$ 103,895	\$ 107,009	3,114
1-151 - Designated Industrial Property Levy	\$ -	\$ -	\$ -	\$ 82,131	82,131
1-191 - Linear Taxes	\$ 17,648,679	\$ 15,587,458	\$ 15,586,606	\$ 16,644,347	1,057,741
1-231 - Federal Grants in Lieu	\$ 433	\$ 430	\$ -	\$ -	0
1-241 - Provincial Grants in Lieu	\$ 4,685	\$ 4,141	\$ -	\$ -	0
1-420 - Sales Of Goods & Services	\$ 198,838	\$ 405,232	\$ 273,550	\$ 549,096	275,546
1-421 - Water Distribution Sales (formerly ASB Course Fees)	\$ -	\$ 3,676	\$ 1,000	\$ 40,200	39,200
1-430 - Road Allowance Lease/Crossing/Approach	\$ 12,160	\$ 20,853	\$ 10,000	\$ 15,000	5,000
1-435 - Bonanza Shop Farmland Rental Revenue	\$ 2,000	\$ 2,110	\$ 2,300	\$ 4,605	2,305
1-440 - Snowplow flags	\$ -	\$ 200	\$ 1,000	\$ 1,000	0
1-450 - Subdivision/Land Development Fees	\$ 5,808	\$ 8,200	\$ 7,500	\$ 7,500	0
1-460 - Road Use Agreements/Inspection Fees	\$ 49,300	\$ 79,700	\$ 40,000	\$ 50,000	10,000
1-471 - Travis Fees	\$ 7,000	\$ 17,829	\$ 5,000	\$ 10,000	5,000
1-472 - Shared Services	\$ -	\$ 1,988	\$ 3,000	\$ 3,000	0
1-490 - Land Title Charges Recovered	\$ 83	\$ 150	\$ 100	\$ 100	0
1-510 - Penalties & Costs On Taxes	\$ 176,239	\$ 137,940	\$ 100,000	\$ 100,000	0
1-519 - Appeal Fees/Amendments	\$ 1,500	\$ 1,350	\$ 1,150	\$ 1,150	0
1-520 - Development Permit Fees	\$ 4,823	\$ 13,551	\$ 5,000	\$ 10,000	5,000
1-530 - Municipal ByLaw Fines	\$ -	\$ 477	\$ 1,000	\$ 22,000	21,000
1-545 - Dividends AAMD&C & WCB Rebate	\$ 18,894	\$ 20,956	\$ 17,500	\$ 17,500	0
1-550 - Return on Investment-Interest	\$ 1,531,893	\$ 1,580,426	\$ 1,200,000	\$ 1,200,000	0
1-560 - Rental & Lease Revenue	\$ 5,569	\$ 9,073	\$ 7,900	\$ 12,500	4,600
1-590 - Sale of Dog Licences	\$ 175	\$ 475	\$ 200	\$ 250	50
1-591 - Sale of Tax Certificate	\$ 11,836	\$ 8,025	\$ 7,000	\$ 8,000	1,000
1-592 - Oil Well Drilling Tax	\$ 1,116,999	\$ 2,526,835	\$ 1,000,000	\$ 1,500,000	500,000
1-593 - Sale of Photocopies, Photos, Maps	\$ 11,103	\$ 11,364	\$ 10,000	\$ 11,000	1,000
1-596 - Miscellaneous Revenue	\$ 7,690	\$ 58,140	\$ 24,000	\$ 24,600	600
1-762 - Contributed From Others	\$ 22,237	\$ -	\$ -	\$ -	0
1-840 - Conditional Grants	\$ 568,579	\$ 528,709	\$ 869,001	\$ 825,789	(43,212)
1-911 - Contributed from Accrued Liability	\$ -	\$ -	\$ 2,234,911	\$ 50,000	(2,184,911)
1-920 - Contributed From Operating Reserve	\$ 2,221,533	\$ 415,569	\$ 677,625	\$ 1,984,736	1,307,111
1-940 - Contributed from Capital Reserve	\$ 8,206,670	\$ 6,079,458	\$ 5,959,500	\$ 1,127,367	(4,832,133)
1-999 - Municipal Revenue - Reduced Income	\$ (600,017)	\$ (556,097)	\$ (560,000)	\$ (599,157)	(39,157)
<b>Total Revenue</b>	<b>\$ 50,338,126</b>	<b>\$ 45,980,204</b>	<b>\$ 46,673,207</b>	<b>\$ 43,520,132</b>	<b>(3,153,075)</b>
Less: Levies	\$ 6,124,399	\$ 6,021,756	\$ 6,019,061	\$ 5,665,836	(353,225)
Less: Reserve Transfers	\$ 10,428,203	\$ 6,495,028	\$ 6,637,125	\$ 3,112,103	(3,525,022)
<b>Revised Revenue</b>	<b>\$ 33,785,524</b>	<b>\$ 33,463,421</b>	<b>\$ 34,017,021</b>	<b>\$ 34,742,193</b>	<b>725,173</b>
<b>Operating Expenses:</b>					
2-121 - Salaries & Wages	\$ 5,167,794	\$ 5,715,559	\$ 5,756,398	\$ 6,812,003	1,055,605
2-141 - Employer EI	\$ 86,757	\$ 79,529	\$ 79,799	\$ 93,041	13,242
2-142 - Employer CPP	\$ 161,673	\$ 170,006	\$ 178,962	\$ 205,386	26,424
2-143 - Employer WCB	\$ 56,380	\$ 72,278	\$ 58,343	\$ 88,059	29,716
2-144 - Employer LAPP	\$ 503,183	\$ 577,777	\$ 608,014	\$ 653,645	45,631
2-146 - Employer Group Benefits	\$ 200,215	\$ 224,346	\$ 204,333	\$ 303,542	99,209
2-147 - Accrued Sick Leave	\$ 72,067	\$ 178,046	\$ -	\$ 174,993	174,993
2-149 - Health Spending Benefit	\$ 20,630	\$ 31,250	\$ 46,905	\$ 55,282	8,377
2-150 - Employee Child Care Subsidy	\$ 15,260	\$ 9,788	\$ 17,500	\$ 15,000	(2,500)
2-151 - Honorarium	\$ 356,215	\$ 324,970	\$ 337,800	\$ 360,800	23,000
2-159 - Fees For Service	\$ -	\$ 3,840	\$ 12,250	\$ 14,850	2,600
2-211 - Travel & Subsistence	\$ 88,156	\$ 111,623	\$ 160,500	\$ 166,564	6,064
2-212 - Mileage	\$ 48,038	\$ 43,544	\$ 68,300	\$ 75,800	7,500
2-213 - Staff Meetings	\$ 9,627	\$ 16,821	\$ 11,905	\$ 28,540	16,635
2-214 - Memberships/Conferences/Workshops	\$ 100,501	\$ 111,877	\$ 136,600	\$ 136,900	300
2-215 - Freight/Express/Cartage	\$ 27,658	\$ 41,851	\$ 53,150	\$ 48,250	(4,900)
2-216 - Postage	\$ 9,514	\$ 19,355	\$ 13,000	\$ 19,000	6,000

# Saddle Hills County Budget 2018



Operating Budget					
Account	2016 Actual	2017 Actual	2017 Budget	2018 Budget	Variance
2-217 - Telephone	\$ 76,034	\$ 73,915	\$ 91,500	\$ 78,960	(12,540)
2-218 - Taxi/Bus/Airfare/Rail	\$ 4,700		\$ -		0
2-219 - Hospitality/Sponsorship	\$ 46,653	\$ 65,338	\$ 63,700	\$ 71,750	8,050
2-220 - Promotion	\$ 24,431	\$ 32,065	\$ 41,150	\$ 43,000	1,850
2-221 - Advertising	\$ 31,523	\$ 35,370	\$ 37,100	\$ 61,190	24,090
2-222 - Marketing/Tradeshows	\$ 23,532	\$ 24,663	\$ 34,000	\$ 30,000	(4,000)
2-223 - Publications	\$ 960	\$ 958	\$ 3,000	\$ 3,000	0
2-224 - Communications	\$ 9,770	\$ 32,559	\$ 51,440	\$ 41,500	(9,940)
2-231 - Accounting & Audit	\$ 42,752	\$ 31,147	\$ 40,000	\$ 40,000	0
2-232 - Legal	\$ 35,318	\$ 31,190	\$ 82,500	\$ 73,100	(9,400)
2-233 - Engineering Consulting	\$ 74,973		\$ -	\$ 18,000	18,000
2-238 - MCR Training	\$ -	\$ -	\$ 4,000		(4,000)
2-239 - Training & Education	\$ 55,171	\$ 47,390	\$ 93,900	\$ 112,270	18,370
2-240 - Public Education	\$ -	\$ 155	\$ 7,500	\$ 5,000	(2,500)
2-242 - Data Processing Services/Equipment	\$ 178,468	\$ 137,560	\$ 171,150	\$ 192,500	21,350
2-243 - Health & Safety	\$ 27,096	\$ 21,866	\$ 25,000	\$ 30,000	5,000
2-249 - Professional Services	\$ 726,207	\$ 763,213	\$ 1,200,600	\$ 1,267,950	67,350
2-250 - Senior Services Program	\$ 247		\$ -		0
2-251 - Professional Services - Other	\$ -	\$ 171,691	\$ 600,000	\$ 454,142	(145,858)
2-252 - Contracted Building Maintenance	\$ 69,045	\$ 65,947	\$ 80,200	\$ 82,800	2,600
2-253 - Equipment & Furnishings/Repair	\$ 39,191	\$ 66,687	\$ 68,000	\$ 54,000	(14,000)
2-256 - Animal Ind - Beaver Control	\$ 6,199	\$ 4,287	\$ 15,000	\$ 20,000	5,000
2-258 - Pump Maintenance	\$ 12,900	\$ 8,627	\$ 13,000	\$ 13,000	0
2-259 - Other Contracted Maint/Repair Services	\$ 2,540,001	\$ 2,762,374	\$ 2,927,195	\$ 2,919,800	(7,395)
2-260 - Contract Brushing	\$ 227,543	\$ 86,048	\$ 225,000	\$ 225,000	0
2-261 - Other Contracted Serv - Recycle	\$ 103,377	\$ 90,863	\$ 100,000	\$ 100,000	0
2-262 - Building Rental	\$ -	\$ 340	\$ 6,800	\$ 1,500	(5,300)
2-265 - Vehicle Rental	\$ 9,688	\$ 10,247	\$ 88,200	\$ 13,200	(75,000)
2-266 - Mobile Communication Equipment rental	\$ 4,008	\$ 5,933	\$ 7,500	\$ 5,000	(2,500)
2-271 - Licenses & Permits	\$ 104,473	\$ 103,091	\$ 113,485	\$ 117,670	4,185
2-273 - Property Tax	\$ 3,259	\$ 3,362	\$ 3,500	\$ 3,500	0
2-274 - Insurance Premiums	\$ 120,982	\$ 129,811	\$ 134,000	\$ 154,991	20,991
2-279 - Other Rentals & Leases	\$ 13,773	\$ 36,184	\$ 66,350	\$ 56,700	(9,650)
2-342 - Assessment Fees - Provincial	\$ 54,109	\$ -	\$ -	\$ -	0
2-401 - Gundy/Doe River Grader Beats - Contracted	\$ 249,460	\$ 327,359	\$ 275,000	\$ 275,000	0
2-402 - Road Stabilization/Dust Control	\$ 925,072	\$ 485,929	\$ 450,000	\$ 700,000	250,000
2-403 - Ditching Erosion Control	\$ 273,687	\$ 93,742	\$ 300,000	\$ 300,000	0
2-405 - Steaming Program	\$ 3,636	\$ 47,900	\$ 40,000	\$ 40,000	0
2-406 - Slope Restoration	\$ 137,732	\$ 67,418	\$ 500,000	\$ 500,000	0
2-407 - Bridge Engineering	\$ 46,196	\$ 17,091	\$ 15,000	\$ 15,000	0
2-408 - Bridge Maintenance Projects	\$ 274,865	\$ 34,800	\$ -	\$ 290,000	290,000
2-409 - Pavement Maintenance - Contracted	\$ 44,824	\$ 82,527	\$ 200,000	\$ 145,000	(55,000)
2-411 - Registered Drainage Ditches	\$ -		\$ -	\$ 100,000	100,000
2-412 - Rural Road Study	\$ 79,823		\$ -		0
2-413 - Shoulder Pulls & Road Strengthening	\$ 1,152,419	\$ 735,738	\$ 1,400,000	\$ 485,000	(915,000)
2-414 - Roadway Stabilization	\$ 286,714		\$ -		0
2-415 - Highway Cleanup Program	\$ -	\$ 650	\$ 15,000	\$ 10,000	(5,000)
2-416 - Working Drainage Improvements	\$ -	\$ 191,797	\$ 205,000	\$ 50,000	(155,000)
2-418 - Road Repairs	\$ -		\$ -	\$ 765,000	765,000
2-450 - Landfill Reclamation - Devale	\$ -	\$ -	\$ 298,574		(298,574)
2-451 - Landfill Reclamation - Gordondale	\$ -	\$ -	\$ 528,811		(528,811)
2-452 - Landfill Reclamation - Fourth Creek	\$ -	\$ -	\$ 774,417		(774,417)
2-453 - Landfill Reclamation - East Doe River	\$ -	\$ -	\$ 200,772		(200,772)
2-454 - Landfill Reclamation - Cotillion	\$ -	\$ -	\$ 379,548		(379,548)
2-460 - Landfill Reclamation - Engineering	\$ -	\$ 19,741	\$ 52,789	\$ 50,000	(2,789)
2-511 - Admin & Office Supplies	\$ 30,748	\$ 33,983	\$ 42,700	\$ 40,750	(1,950)
2-512 - Footwear Allowance	\$ 5,817	\$ 6,329	\$ 7,000	\$ 7,000	0
2-513 - Clothing, Uniforms & Coveralls	\$ 13,309	\$ 6,169	\$ 9,300	\$ 8,300	(1,000)
2-514 - Small Tools	\$ 7,465	\$ 5,597	\$ 5,000	\$ 11,000	6,000
2-519 - Other General Supplies	\$ 99,854	\$ 111,093	\$ 114,500	\$ 129,500	15,000

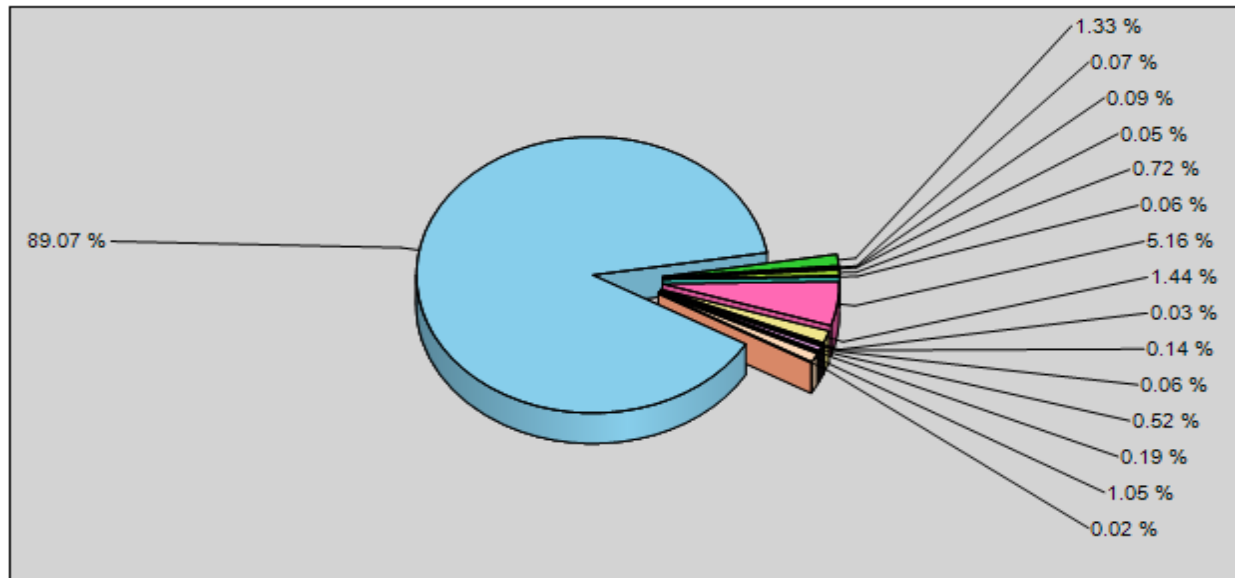
# Saddle Hills County Budget 2018



<b>Operating Budget</b>					
Account	2016 Actual	2017 Actual	2017 Budget	2018 Budget	Variance
2-520 - Special Supplies	\$ 6,680	\$ 9,560	\$ 7,000	\$ 7,500	500
2-521 - Fuel/Oil/Antifreeze	\$ 494,445	\$ 612,475	\$ 500,000	\$ 635,000	135,000
2-522 - Tires/Batteries/Accessories	\$ 41,778	\$ 20,645	\$ 70,000		(70,000)
2-525 - Other Vehicle Operating Costs	\$ 266,179	\$ 344,776	\$ 270,000	\$ 343,050	73,050
2-531 - Chemicals	\$ 109,036	\$ 85,572	\$ 97,500	\$ 168,500	71,000
2-532 - Seed & Fertilizer	\$ 888	\$ 35	\$ 5,000	\$ 2,500	(2,500)
2-533 - Grader Blades	\$ 146,610	\$ 136,087	\$ 135,000	\$ 100,000	(35,000)
2-534 - Roads - Sand & Salt	\$ 171,999	\$ 114,595	\$ 200,000	\$ 180,000	(20,000)
2-536 - Gravel Materials	\$ 901,437	\$ 941,817	\$ 1,316,000	\$ 1,300,000	(16,000)
2-537 - Roads-Steel Prod-Culverts & Signs	\$ 154,698	\$ 86,003	\$ 200,000	\$ 200,000	0
2-539 - Other Construction/Maintenance Materials	\$ 41,444	\$ 15,619	\$ 21,900	\$ 40,000	18,100
2-540 - Private Land Maintenance	\$ -	\$ 12,781	\$ 5,000	\$ 50,000	45,000
2-543 - Natural Gas	\$ 29,068	\$ 43,675	\$ 61,140	\$ 61,000	(140)
2-544 - Electrical Power	\$ 135,790	\$ 181,295	\$ 195,640	\$ 232,300	36,660
2-545 - Other Utilities	\$ 65,641	\$ 74,426	\$ 61,260	\$ 72,700	11,440
2-551 - Non Capital Assets	\$ 260,314	\$ 149,478	\$ 180,400	\$ 256,250	75,850
2-552 - EDP Plan - IT Purchases	\$ 235,942	\$ 27,569	\$ 39,500	\$ 115,700	76,200
2-731 - Grants - Other Governments	\$ -	\$ 63,400	\$ 1,063,400	\$ 1,203,400	140,000
2-735 - Grants to Individuals & Organizations	\$ 4,569,482	\$ 6,162,801	\$ 5,192,326	\$ 3,106,006	(2,086,320)
2-736 - Grants to Individuals & Organizations	\$ 40,500	\$ 1,429,806	\$ 1,330,000	\$ 294,000	(1,036,000)
2-737 - Grants to Individuals & Organizations	\$ 27,497	\$ 13,013	\$ 29,000	\$ 113,912	84,912
2-738 - Grants to Individuals & Organizations	\$ -		\$ -	\$ 11,000	11,000
2-739 - Grants to Individuals & Organizations	\$ -		\$ -	\$ 40,000	40,000
2-747 - Requisition - School Fund Program	\$ 6,024,764	\$ 5,917,867	\$ 5,915,166	\$ 5,477,604	(437,562)
2-748 - Requisition - Designated Industrial Property	\$ -		\$ -	\$ 81,223	81,223
2-749 - Requisition - Seniors Foundation	\$ 97,184	\$ 103,889	\$ 103,895	\$ 107,009	3,114
2-762 - Contributed to Capital Programs (from operating)	\$ 231,691		\$ -	\$ -	0
2-764 - Contributed to Capital Reserve	\$ 16,068,897	\$ 14,049,522	\$ 9,498,640	\$ 9,535,001	36,361
2-891 - Bank Service Charges	\$ 12,867	\$ 16,463	\$ 13,500	\$ 14,000	500
2-892 - Interest On Overdue Accounts	\$ 155	\$ 188	\$ 500	\$ 250	(250)
2-893 - Commission Charges	\$ 8,693	\$ 9,141	\$ 9,500	\$ 9,500	0
2-894 - Write Off Accounts	\$ 345,987	\$ 413,098	\$ 200,000	\$ 200,000	0
2-951 - Accretion Expense	\$ 4,626,793	\$ 101,410	\$ -	\$ 100,000	100,000
<b>Total Expenses</b>	<b>\$ 50,338,126</b>	<b>\$ 45,980,204</b>	<b>\$ 46,673,207</b>	<b>\$ 43,520,132</b>	<b>\$ (3,153,075)</b>
<b>Operating Surplus (Deficiency)</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>(0)</b>
Less: Requisitions	\$ 6,121,948	\$ 6,021,756	\$ 6,019,061	\$ 5,665,836	(353,225)
Less: Reserve Transfers	\$ 16,068,897	\$ 14,049,522	\$ 9,498,640	\$ 9,535,001	36,361
Revised Expense	\$ 28,147,281	\$ 25,908,927	\$ 31,155,506	\$ 28,319,296	(2,836,211)
<b>Revised Surplus (Deficiency)</b>	<b>\$ 5,638,243</b>	<b>\$ 7,554,494</b>	<b>\$ 2,861,515</b>	<b>\$ 6,422,898</b>	<b>3,561,383</b>
Contributions from Reserves	\$ 10,428,203	\$ 6,495,028	\$ 6,637,125	\$ 3,112,103	(3,525,022)
Contributions to Reserves	\$ 16,068,897	\$ 14,049,522	\$ 9,498,640	\$ 9,535,001	36,361
<b>Net Reserve Transfers</b>	<b>\$ 5,640,694</b>	<b>\$ 7,554,494</b>	<b>\$ 2,861,515</b>	<b>\$ 6,422,898</b>	<b>3,561,384</b>



**Operating Budget By Division - Revenues**



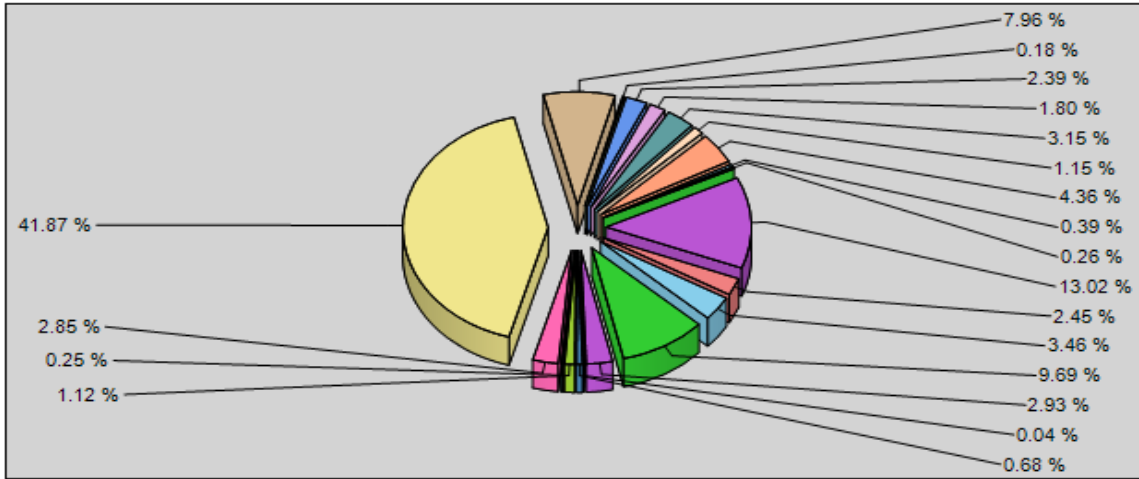
00 - Tax & Own Source Revenue	41 - Water Services
12 - Administration/Assessment	42 - Sewage Services
23 - Fire Protection Services	43 - Solid Waste Services
24 - Disaster Services	61 - Planning & Development
26 - By-Law Services	63 - Agricultural Services
27 - Community Services	65 - Community Development
31 - Common Services/IT/Safety	71 - Recreational Services
32 - Engineering & Infrastructure	94 - Rural Internet

Description	Value	Percent
00 - Tax & Own Source Revenue	38,763,239	89.07%
12 - Administration/Assessment	578,602	1.33%
23 - Fire Protection Services	29,100	0.07%
24 - Disaster Services	38,640	0.09%
26 - By-Law Services	22,850	0.05%
27 - Community Services*	312,368	0.72%
31 - Common Services/IT/Safety	26,450	0.06%
32 - Engineering & Infrastructure	2,244,911	5.16%
41 - Water Services	628,026	1.44%
42 - Sewage Services	14,000	0.03%
43 - Solid Waste Services	61,300	0.14%
61 - Planning & Development	24,050	0.06%
63 - Agricultural Services	224,359	0.52%
65 - Community Development	84,000	0.19%
71 - Recreational Services	458,237	1.05%
94 - Rural Internet	10,000	0.02%
	<b>43,520,132</b>	

\* includes \$12,500 in Budgeted Revenues for Home Support Services (new program)



**Operating Budget By Division - Expenses**



11 - Council	42 - Sewage Services
12 - Administration/Assessment	43 - Solid Waste Services
23 - Fire Protection Services	61 - Planning & Development
24 - Disaster Services	63 - Agricultural Services
26 - By-Law Services	65 - Community Development
27 - Community Services*	71 - Recreational Services
28 - Child Care Services	72 - Recreational Services
31 - Common Services/IT/Safety	74 - Cultural Services
32 - Engineering & Infrastructure	84 - Non-Municipal Requisitions
41 - Water Services	94 - Rural Internet

Description	Value	Percent
11 - Council	1,503,991	3.46%
12 - Administration/Assessment	4,216,413	9.69%
23 - Fire Protection Services	1,275,261	2.93%
24 - Disaster Services	18,000	0.04%
26 - By-Law Services	295,090	0.68%
27 - Community Services*	485,706	1.12%
28 - Child Care Services	110,000	0.25%
31 - Common Services/IT/Safety	1,241,094	2.85%
32 - Engineering & Infrastructure	18,220,274	41.87%
41 - Water Services	3,463,949	7.96%
42 - Sewage Services	79,114	0.18%
43 - Solid Waste Services	1,041,081	2.39%
61 - Planning & Development	785,413	1.80%
63 - Agricultural Services	1,372,143	3.15%
65 - Community Development	498,926	1.15%
71 - Recreational Services	1,896,628	4.36%
72 - Recreational Services	168,731	0.39%
74 - Cultural Services	115,000	0.26%
84 - Non-Municipal Requisitions	5,665,836	13.02%
94 - Rural Internet	1,067,482	2.45%
	<b>43,520,132</b>	

\* includes \$137,052 in Budgeted Expenses for Home Support Services (new program)



**Capital Budget**

2018 Project Description	2018 Project Cost	External Funding									Internal Funding			Notes
		Insurance Proceeds	Proceeds from Sale of Asset	Resource Road	AMWWP	STIP	Alberta Recycling	Federal Gas Tax Fund	MSI Grant	Other Grant	Municipal Levy	Restricted Surplus (Reserves)	Reserve Name	
<b>ADMINISTRATION</b>														
Irrigation & Landscaping at Complex	\$ 160,000											\$ 160,000	Current County Facilities Capital Reserve	
Server Room A/C	\$ 6,500											\$ 6,500	Current County Facilities Capital Reserve	
Staff Lunchroom Improvements	\$ 24,000											\$ 24,000	Current County Facilities Capital Reserve	
Custom Parade Trailer	\$ 15,800											\$ 15,800	Mobile Equipment Capital Reserve	
Ford Expedition Eddie Bauer	\$ 55,000		\$ 5,000									\$ 50,000	Mobile Equipment Capital Reserve	
<b>MEDICAL SERVICES</b>														
G5 Medical Clinic	\$ 300,000											\$ 300,000	G5 Clinic Capital Reserve	Adjusted Estimated Construction Costs
<b>PROTECTIVE SERVICES</b>														
Firehall - Woking	\$ 321,000											\$ 321,000	New County Facilities Capital Reserve	
Firehall - Savanna	\$ 332,000											\$ 332,000	New County Facilities Capital Reserve	
Savanna Firehall Construction	\$ 2,520,000											\$ 2,520,000	New County Facilities Capital Reserve	Motion #100.02.13.18
AFFRCS Network Improvements	\$ 101,000											\$ 101,000	Mobile Equipment Capital Reserve	Possible AFFRCS Funding
Air Lifting Bags	\$ 6,000											\$ 6,000	Mobile Equipment Capital Reserve	
Portable Fire Pump	\$ 7,000											\$ 7,000	Mobile Equipment Capital Reserve	
<b>RECREATION</b>														
Peace River - Boat Launch	\$ 50,000											\$ 50,000	New County Facilities Capital Reserve	
Cotillion Park - Power Line	\$ 350,000											\$ 350,000	New County Facilities Capital Reserve	Under Review
Cotillion Park - Expansion	\$ 50,000											\$ 50,000	New County Facilities Capital Reserve	
Hilltop Lake Playground Replacement	\$ 55,000											\$ 55,000	Current County Facilities Capital Reserve	
Woking Playground Replacement	\$ 64,500											\$ 64,500	Current County Facilities Capital Reserve	
<b>ASSESSMENT</b>														
Jeep Wrangler Replacement	\$ 35,000		\$ 5,000									\$ 30,000	Mobile Equipment Capital Reserve	
<b>INFORMATION TECHNOLOGY</b>														
SRV Host 2 (Server Replacement)	\$ 20,000											\$ 20,000	Computer/Information Technology Capital Reserve	
SRV Host 1 (Server Replacement)	\$ 25,000											\$ 25,000	Computer/Information Technology Capital Reserve	
Backup system	\$ 33,000											\$ 33,000	Computer/Information Technology Capital Reserve	
Records Management	\$ 10,000											\$ 10,000	Computer/Information Technology Capital Reserve	
<b>ENGINEERING &amp; INFRASTRUCTURE</b>														
Gravel/Plow Truck	\$ 239,850											\$ 239,850	Mobile Equipment Capital Reserve	
Sander, Wing Plow	\$ 73,000											\$ 73,000	Mobile Equipment Capital Reserve	
Gravel Pup	\$ 38,500											\$ 38,500	Mobile Equipment Capital Reserve	
Tridem	\$ 38,500											\$ 38,500	Mobile Equipment Capital Reserve	
Gravel Pup	\$ 38,500											\$ 38,500	Mobile Equipment Capital Reserve	
Lowboy	\$ 95,000											\$ 95,000	Mobile Equipment Capital Reserve	
BF #75359 SW 6-81-11-W6	\$ 384,557					\$ 288,418						\$ 96,139	Infrastructure Development Capital Reserve	Adjusted for Final STIP Grant
BF #71657, Engineering Design Only SW 11-80-8-W6	\$ 288,837					\$ 216,628						\$ 72,209	Infrastructure Development Capital Reserve	Adjusted for Final STIP Grant
BF #77071, Engineering Design Only SW 30-79-7-W6	\$ 526,822					\$ 292,500						\$ 234,322	Infrastructure Development Capital Reserve	
Henderson Creek Road Re-alignment	\$ 100,000											\$ 100,000	Infrastructure Development Capital Reserve	
BF77763 (engineering & contract) NW 8-83-9-W6	\$ 22,687											\$ 22,687	Infrastructure Development Capital Reserve	
BF09510 (engineering) SE 36-76-13-W6	\$ 100,000											\$ 100,000	Infrastructure Development Capital Reserve	
TWP 822	\$ 90,318											\$ 90,318	Infrastructure Development Capital Reserve	
Gundy Connector Study	\$ 112,066										\$ 112,066	\$ -	Infrastructure Development Capital Reserve	





**Capital Budget**

2018 Project Description	2018 Project Cost	External Funding									Internal Funding		Notes	
		Insurance Proceeds	Proceeds from Sale of Asset	Resource Road	AMWWP	STIP	Alberta Recycling	Federal Gas Tax Fund	MSI Grant	Other Grant	Municipal Levy	Restricted Surplus (Reserves)		Reserve Name
GMC 2500 Sierra Replacement	\$ 40,000		\$ 5,000									\$ 35,000	Mobile Equipment Capital Reserve	
GMC 2500 Sierra Replacement	\$ 40,000		\$ 5,000									\$ 35,000	Mobile Equipment Capital Reserve	
CAT Grader 140M2 AWD Replacement (upgrade)	\$ 514,206		\$ 186,500									\$ 327,706	Mobile Equipment Capital Reserve	Motion #59.01.23.18
CAT Grader 140M2 AWD Replacement	\$ 471,891		\$ 186,500									\$ 285,391	Mobile Equipment Capital Reserve	
CAT Grader 140M2 AWD Replacement	\$ 471,891		\$ 186,500									\$ 285,391	Mobile Equipment Capital Reserve	
CAT Grader 140M2 AWD Replacement	\$ 471,891		\$ 186,500									\$ 285,391	Mobile Equipment Capital Reserve	
CAT Grader 140M2 AWD Replacement	\$ 471,891		\$ 186,500									\$ 285,391	Mobile Equipment Capital Reserve	
CAT Grader 140M2 AWD Replacement	\$ 471,891		\$ 186,500									\$ 285,391	Mobile Equipment Capital Reserve	
Freightliner Cab/Chassi 1145D Insurance Replacement	\$ 149,100	\$ 89,000										\$ 60,100	Mobile Equipment Capital Reserve	
Brushing Head for Excavator	\$ 75,000											\$ 75,000	Mobile Equipment Capital Reserve	
RR 72 Upgrade - Engineering	\$ 130,000											\$ 130,000	Infrastructure Development Capital Reserve	
Tandem Axle 20' Trailer	\$ 9,000											\$ 9,000	Mobile Equipment Capital Reserve	
Water Tanker Trailer Replacement	\$ 50,000		\$ 1,500									\$ 48,500	Mobile Equipment Capital Reserve	
Tri Axle Single Wheel Trailer Replacement	\$ 21,000		\$ 3,000									\$ 18,000	Mobile Equipment Capital Reserve	
16 Ft Enclosed Trailer w/ Steamer	\$ 40,000											\$ 40,000	Mobile Equipment Capital Reserve	
BF 74437	\$ 790,000					\$ 592,500						\$ 197,500	Infrastructure Development Capital Reserve	
BF 78845	\$ 375,000					\$ 281,250						\$ 93,750	Infrastructure Development Capital Reserve	
BF 86168	\$ 280,000					\$ 210,000						\$ 70,000	Infrastructure Development Capital Reserve	
Blade for Skid Steer	\$ 5,500											\$ 5,500	Mobile Equipment Capital Reserve	
Broom for Skid Steer	\$ 7,000											\$ 7,000	Mobile Equipment Capital Reserve	
Chuck Blade for Mini Hoe	\$ 7,000											\$ 7,000	Mobile Equipment Capital Reserve	
RR 102 Upgrading	\$ 627,000			\$ 313,500								\$ 313,500	Well Drilling Equipment Tax Capital Reserve	
RR 102 Paving	\$ 1,192,000											\$ 1,192,000	Well Drilling Equipment Tax Capital Reserve	
RR 134 Upgrade	\$ 1,783,000			\$ 891,500								\$ 891,500	Well Drilling Equipment Tax Capital Reserve	Possible partnership with Birchcliff
Mack Cab/Chassi Replacement	\$ 155,260		\$ 20,000									\$ 135,260	Mobile Equipment Capital Reserve	
Wobbly Packer	\$ 15,312											\$ 15,312	Mobile Equipment Capital Reserve	Motion #59.01.23.18
Wobbly Packer	\$ 15,312											\$ 15,312	Mobile Equipment Capital Reserve	Motion #59.01.23.18
Grader Windrow Eliminator	\$ 26,000											\$ 26,000	Mobile Equipment Capital Reserve	Motion #59.01.23.18
Snow Gate	\$ 20,000											\$ 20,000	Mobile Equipment Capital Reserve	Motion #59.01.23.18
Road Construction NE 17-79-9-W6	\$ 85,000											\$ 85,000	Infrastructure Development Capital Reserve	Motion #59.01.23.18
Road Construction - NE 1/2-19-82-7-W6	\$ 90,000											\$ 90,000	Infrastructure Development Capital Reserve	Motion #59.01.23.18
Tri Axle Gravel Truck Replacement	\$ 205,300		\$ 30,000									\$ 175,300	Mobile Equipment Capital Reserve	

**WATER**

Bonanza & Ksituan Water Treatment Plants	\$ 191,443											\$ 191,443	Rural Water Capital Reserve	
Reservoir & WTP Improvements - Bonanza	\$ 639,591											\$ 639,591	Rural Water Capital Reserve	
Reservoir & WTP Improvements - Ksituan	\$ 444,591											\$ 444,591	Rural Water Capital Reserve	
Gravel around dugout & landscaping - Bonanza	\$ 100,000											\$ 100,000	Rural Water Capital Reserve	
Gravel around dugout & landscaping - Ksituan	\$ 100,000											\$ 100,000	Rural Water Capital Reserve	
Concrete around Bonanza WTP	\$ 40,000											\$ 40,000	Rural Water Capital Reserve	
Concrete around Ksituan WTP and truckfill	\$ 40,000											\$ 40,000	Rural Water Capital Reserve	
WTP Upgrade and Clear Well Expansion - Woking	\$ 1,556,000				\$ 1,167,000							\$ 389,000	Environmental Services Capital Reserve	
Pump and accessories	\$ 80,000											\$ 80,000	General Capital Reserve	
Savanna Water Project	\$ 12,750,000								\$ 2,041,292			\$ 10,708,708	Rural Water Capital Reserve	
Potential Rural Potable Waterline Baytree to Bonanza Project	\$ 3,132,158								\$ 2,041,292			\$ 1,090,866	Rural Water Capital Reserve	
GMC 2500 Sierra Replacement	\$ 40,000		\$ 5,000									\$ 35,000	Mobile Equipment Capital Reserve	
Cement Pad for Truck Fill Ksituan	\$ 100,000											\$ 100,000	Rural Water Capital Reserve	
Line Locator	\$ 20,000											\$ 20,000	Mobile Equipment Capital Reserve	
Woking WTP FOB System	\$ 80,000											\$ 80,000	Environmental Services Capital Reserve	
Water Valve (C.I.B)	\$ 8,000											\$ 8,000	General Capital Reserve	
Bonanza & Ksituan WTP Straddle Stacker	\$ 10,000											\$ 10,000	Mobile Equipment Capital Reserve	

**ECONOMIC/COMMUNITY DEVELOPMENT**

Woking Development Project	\$ 50,000											\$ 50,000	Community Development Capital Reserve	
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**Capital Budget**

2018 Project Description	2018 Project Cost	External Funding									Internal Funding			Notes
		Insurance Proceeds	Proceeds from Sale of Asset	Resource Road	AMWWP	STIP	Alberta Recycling	Federal Gas Tax Fund	MSI Grant	Other Grant	Municipal Levy	Restricted Surplus (Reserves)	Reserve Name	

**SOLID WASTE/SEWAGE**

Sanitary Sewage Lift Station Upgrade - Woking	\$ 502,980										\$ 255,000		\$ 247,980	Environmental Services Capital Reserve	
Sewage Lagoon (engineering)	\$ 100,199												\$ 100,199	Environmental Services Capital Reserve	
Blueberry Landfill (construction)	\$ 2,200,000												\$ 2,200,000	Environmental Services Capital Reserve	
Blueberry Landfill (engineering)	\$ 205,040												\$ 205,040	Environmental Services Capital Reserve	
Transfer Station Upgrades	\$ 173,812												\$ 173,812	Environmental Services Capital Reserve	
Bonanza Transfer Station Utility Vehicle	\$ 14,000												\$ 14,000	Mobile Equipment Capital Reserve	
Gundy Transfer Station Improvements	\$ 165,000							\$ 123,923					\$ 41,077	Environmental Services Capital Reserve	
Woking Oil Recycling	\$ 30,000												\$ 30,000	Environmental Services Capital Reserve	
Woking Transfer Station - Tire Storage	\$ 21,523							\$ 21,523					\$ -	N/A	

**AGRICULTURE**

Ford F250 Longbox Replacement	\$ 45,000		\$ 5,000										\$ 40,000	Mobile Equipment Capital Reserve	
Ford F250 Longbox Replacement	\$ 45,000		\$ 5,000										\$ 40,000	Mobile Equipment Capital Reserve	
GMC 2500 Sierra Replacement	\$ 40,000		\$ 5,000										\$ 35,000	Mobile Equipment Capital Reserve	
Sprayer Replacement	\$ 50,000		\$ 5,000										\$ 45,000	Mobile Equipment Capital Reserve	
Dodge/5500 Cab Chassis (Spray Truck)	\$ 70,000		\$ 10,000										\$ 60,000	Mobile Equipment Capital Reserve	
C-Can	\$ 5,000												\$ 5,000	General Capital Reserve	
Quad with Winch	\$ 12,600												\$ 12,600	Mobile Equipment Capital Reserve	
Zero Turn Mower	\$ 9,500												\$ 9,500	Mobile Equipment Capital Reserve	

**\$ 39,339,210** \$ 89,000 \$ 1,415,000 \$ 1,205,000 \$ 1,167,000 \$ 1,881,296 \$ 21,523 \$ 123,923 \$ 4,082,584 \$ 367,066 \$ - \$ 28,986,819

\$39,339,210

Legend:
2017 Carryforward to 2018
2018 Approved
2018 Approved, Requires Feedback to Council



## 2018 Budget Cash Flow Requirement

<b>Operating Cash Requirements:</b>			
Operating costs	\$	28,319,295	
Less:			
Other operating revenue	\$	(3,893,953)	
Transfers from reserves for operating	\$	(3,112,103)	"1"
<b>Tax Levy - Operations</b>	<b>\$</b>	<b>21,313,240</b>	<b>"A"</b>

<b>Capital Cash Requirements:</b>			
Capital costs - new projects	\$	13,771,759	
Capital costs - carry forward projects	\$	25,567,451	
Less:			
Capital grants	\$	(8,848,392)	
Other capital revenue sources	\$	(1,504,000)	
Contributions from capital (restricted) reserves (carry forwards)	\$	(9,833,563)	"2"
Contributions from capital reserves (new projects - per policy definition or motion)	\$	(19,153,256)	"2"
<b>Tax Levy - Capital</b>	<b>\$</b>	<b>-</b>	<b>"B"</b>

**Minimum Tax Levy Required** \$ 21,313,240

**Municipal Tax Revenue** \$ 30,848,240

**Surplus/(Deficit)** \$ 9,535,001

<b>Tax Levy - Contributions to Reserves</b>	<b>\$</b>	<b>9,535,001</b>	<b>"C" &amp; "3"</b>
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<b>Total Tax Levy (A+B+C)</b>	<b>\$</b>	<b>30,848,240</b>
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**Net Draw on Restricted Surplus Accounts (1+2-3)** \$ 22,563,920

<b>Restricted Surplus (Reserves) beginning</b>	\$	74,256,148
<b>Restricted Surplus (Reserves) ending</b>	\$	51,692,228
<b>Net Reserve Change</b>	<b>\$</b>	<b>22,563,920</b>

Saddle Hills County Budget 2018



**ESTIMATED ASSESSMENT PROJECTIONS FOR 2017 AND ESTIMATED TAX REVENUES FOR 2018**

Assessment Divisions	Assessment Codes	Assessment Description	2016			2017				
			Land	Improvements	Total Assessed Value	Percent Change	Land	Percent Change	Improvements	Total Assessed Value
M01-Farm	F	Farm Land	49,147,190		49,147,190	0.05%	49,173,040	0.0000%	0	49,173,040
M01-Farm	FM	Farm Grazing Lease	735,100		735,100	0.00%	734,480	0.0000%	0	734,480
M01-Farm	E	Farm Grazing Reserve	368,180		368,180	0.00%	368,180	0.0000%	0	368,180
M02-Residential	RN	Residential Improvements	29,367,960	78,059,540	107,427,500	1.26%	29,736,540	6.7069%	83,294,910	113,031,450
M02-Residential	VN	Vacant Residential	1,601,940		1,601,940	-15.41%	1,355,120	0.0000%	0	1,355,120
M02-Residential	QR	GIL Provincial Residential	27,310	136,420	163,730	0.00%	27,310	5.1972%	143,510	170,820
M03-Non Residential	BA	GIL Federal Commercial	3,770	22,360	26,130	0.00%	3,770	0.0000%	22,610	26,380
M03-Non Residential	CM	Railroad		431,030	431,030	0.00%	0	2.2388%	440,680	440,680
M03-Non Residential	CN	Commercial	1,954,340	7,947,780	9,902,120	1.67%	1,986,990	4.2024%	8,281,780	10,268,770
M03-Non Residential	II	Industrial Building & Structures		112,922,440	112,922,440	0.00%	0	7.4861%	121,375,970	121,375,970
M03-Non Residential	IN	Industrial Land	2,695,970	483,020	3,178,990	429.06%	14,263,240	-7.0473%	448,980	14,712,220
M03-Non Residential	QA	GIL Provincial Commercial	4,080	27,300	31,380	0.00%	4,080	0.2930%	27,380	31,460
M03-Non Residential	IE	Industrial Machinery & Equip		838,105,460	838,105,460	0.00%	0	8.5166%	909,483,870	909,483,870
M04-Linear	G	Telephone		4,614,840	4,614,840	0.00%	0	-8.4196%	4,226,290	4,226,290
M04-Linear	PE	Electric		11,004,480	11,004,480	0.00%	0	63.2701%	17,967,020	17,967,020
M04-Linear	PL-P	Pipelines		509,349,820	509,349,820	0.00%	0	6.2414%	541,140,340	541,140,340
M04-Linear	PL-W	Wells		695,928,300	695,928,300	0.00%	0	6.5022%	741,178,720	741,178,720
M04-Linear	PG	Co-generation		16,134,780	16,134,780	0.00%	0	2.0626%	16,467,580	16,467,580
			85,905,840	2,275,167,570	2,361,073,410		97,652,750		2,444,499,640	2,542,152,390

Assessment Values	2016 Assessment			2017 Assessment		
	Land	Improvements	Total	Land	Improvements	Total
Farm Land Properties	50,250,470	0	50,250,470	50,275,700	0	50,275,700
Residential Properties	30,997,210	78,195,960	109,193,170	31,118,970	83,438,420	114,557,390
Non-Residential Properties	4,658,160	121,833,930	126,492,090	16,258,080	130,597,400	146,855,480
Machinery & Equipment	0	838,105,460	838,105,460	0	909,483,870	909,483,870
Power & Pipeline Properties	0	1,237,032,220	1,237,032,220	0	1,320,979,950	1,320,979,950
	85,905,840	2,275,167,570	2,361,073,410	97,652,750	2,444,499,640	2,542,152,390

Taxation Revenues	2017 Tax Revenues			2018 Tax Revenues		
	Land	Improvements	Total	Land	Improvements	Total
Farm Land Properties	\$424,742.10	\$0.00	\$424,742.10	\$424,955.35	\$0.00	\$424,955.35
Residential Properties	\$119,870.86	\$302,395.51	\$422,266.37	\$120,341.72	\$322,668.89	\$443,010.61
Non-Residential Properties	\$58,692.82	\$1,535,107.52	\$1,593,800.33	\$204,851.81	\$1,645,527.24	\$1,850,379.05
Machinery & Equipment	\$0.00	\$10,560,128.80	\$10,560,128.80	\$0.00	\$11,459,496.76	\$11,459,496.76
Power & Pipeline Properties	\$0.00	\$15,586,605.97	\$15,586,605.97	\$0.00	\$16,644,347.37	\$16,644,347.37
	\$603,305.77	\$27,984,237.79	\$28,587,543.57	\$750,148.89	\$30,072,040.26	\$30,822,189.15

\$146,843.11	\$2,087,802.47	\$2,234,645.58
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Change in Taxation Revenues

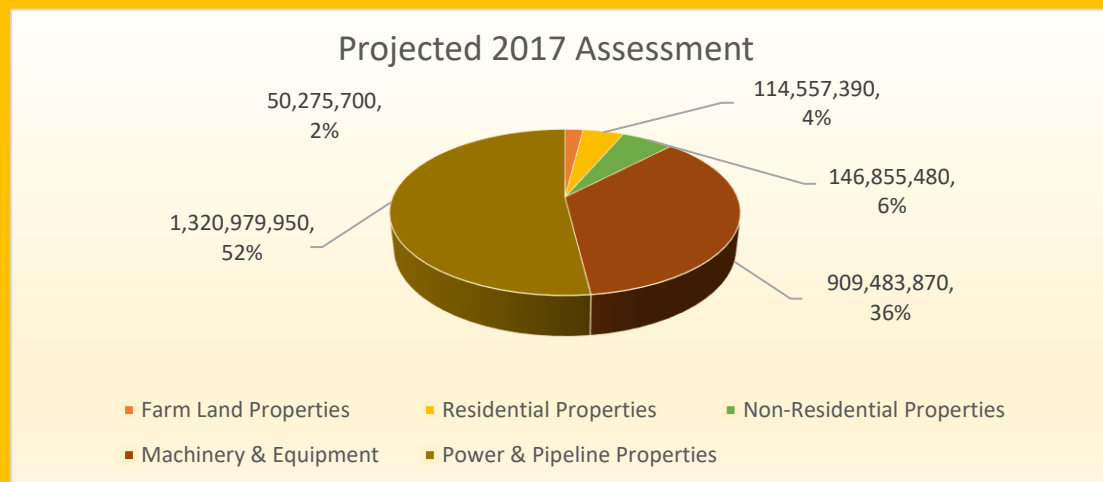
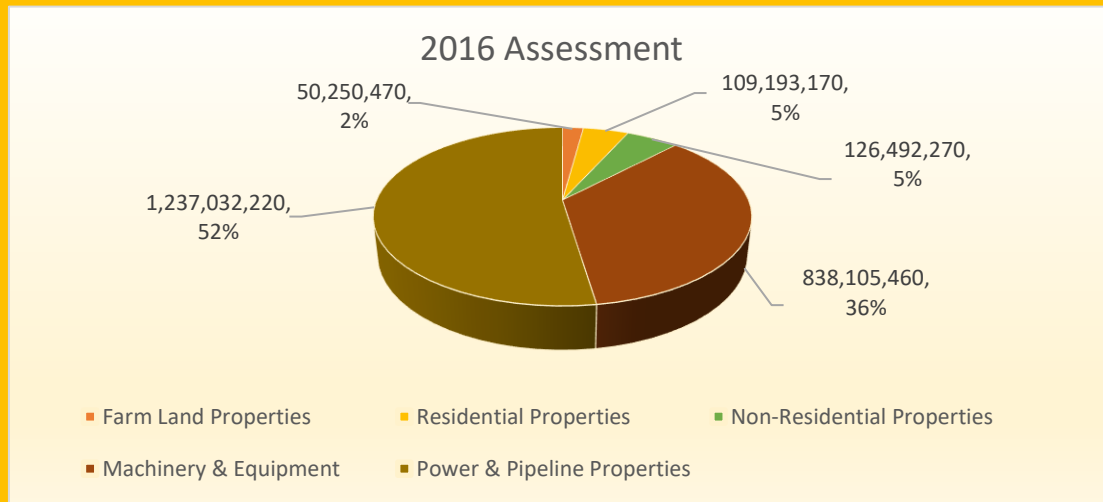
Minimum tax of approximately \$26,050 not reflected **Added to budget**

<b>Tax Revenues With Minimum Tax</b>	<b>\$30,848,240.15</b>
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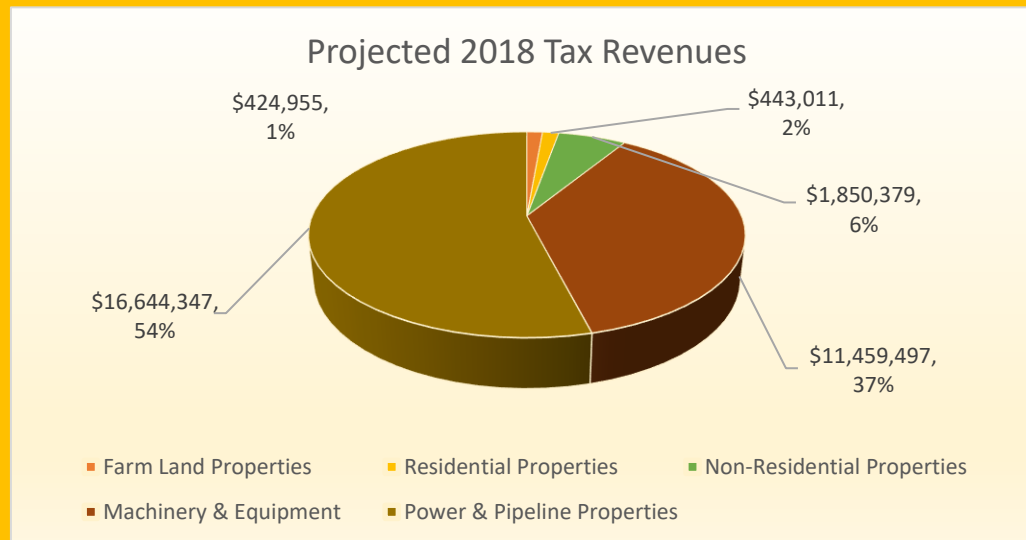
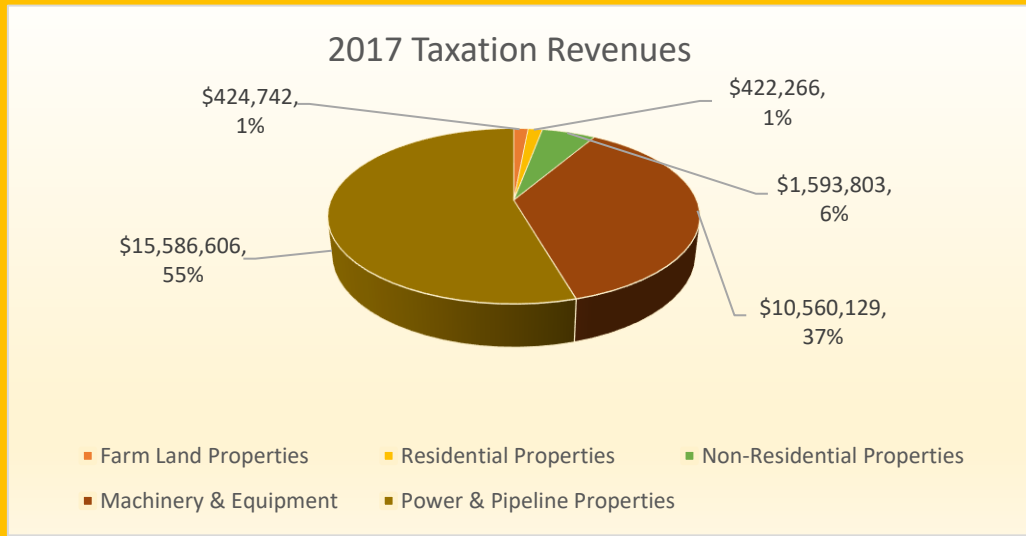
## 2017 ESTIMATED ASSESSMENT CHANGES

The estimated assessment changes for 2017 are accounted for primarily due to increases in the machinery and equipment as well as linear tax assessment.



## 2018 ESTIMATED TAXATION REVENUE CHANGES

The estimated tax revenue changes for 2018 are accounted for primarily due to increases in the machinery and equipment as well as linear tax assessment.



## Saddle Hills County Budget 2018



Saddle Hills County Restricted Surplus Reserves									
	2017 Year - End Balance	2018 Projects (Includes Carryovers)	Contributions from Other Sources	2018 Funding From Operating	2018 Funding to Operating	2018 Reserve Transfers	Interest Revenue	Projected 2018 Ending Balance	Net Change
<b>Operating Reserves:</b>									
Operating Fund	\$ 949,291	\$ -	\$ -	\$ -	\$ (7,000)	\$ -		\$ 942,291	\$ (7,000)
Operating Fund Carryover	\$ 419,500	\$ -	\$ -	\$ -	\$ (419,500)	\$ -		\$ -	\$ (419,500)
Grant Program Carryover	\$ 83,913	\$ -	\$ -	\$ -	\$ (83,913)	\$ -		\$ -	\$ (83,913)
Community Facility	\$ 374,325	\$ -	\$ -		\$ (374,325)	\$ -		\$ -	\$ (374,325)
Gravel Usage	\$ 1,100,000	\$ -	\$ -	\$ 1,000,000	\$ (1,100,000)	\$ -		\$ 1,000,000	\$ (100,000)
<b>Total Operating Reserves:</b>	<b>\$ 2,927,029</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ (1,984,738)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,942,291</b>	<b>\$ (984,738)</b>
<b>Capital Reserves:</b>									
Computer & Information Technology *	\$ 1,135,666	\$ (88,000)	\$ -	\$ 252,654	\$ (115,700)	\$ (600,000)	\$ 10,771	\$ 595,391	\$ (540,275)
New County Facilities	\$ 91,460	\$ (3,623,000)	\$ -	\$ -	\$ -	\$ 4,000,000	\$ 8,631	\$ 477,091	\$ 385,631
Mobile Equipment *	\$ 6,525,732	\$ (5,325,586)	\$ 1,504,000	\$ 1,068,606	\$ -	\$ 500,000	\$ 78,720	\$ 4,351,472	\$ (2,174,260)
Emergency Command Centre	\$ 722,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,313	\$ 735,905	\$ 13,313
Infrastructure Development	\$ 12,553,417	\$ (3,263,221)	\$ 1,881,296	\$ -	\$ (80,000)	\$ (3,400,000)	\$ 141,706	\$ 7,833,198	\$ (4,720,219)
Paving Project	\$ 731,667		\$ -	\$ -	\$ (731,667)	\$ -	\$ -	\$ -	\$ (731,667)
Environmental Services	\$ 3,693,383	\$ (5,013,031)	\$ 1,545,923	\$ -	\$ -	\$ -	\$ 4,169	\$ 230,444	\$ (3,462,939)
Current County Facilities *	\$ 3,790,429	\$ (310,000)	\$ -	\$ 879,750	\$ -	\$ -	\$ 80,331	\$ 4,440,510	\$ 650,081
General Capital	\$ 258,241	\$ (93,000)	\$ -	\$ -	\$ -	\$ -	\$ 3,044	\$ 168,286	\$ (89,956)
Paving Overlay *	\$ 11,609,125	\$ -	\$ -	\$ 2,041,250	\$ -	\$ (500,000)	\$ 242,280	\$ 13,392,655	\$ 1,783,530
Municipal Development	\$ 4,712	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87	\$ 4,799	\$ 87
Rural Water	\$ 17,414,506	\$ (17,537,783)	\$ 4,082,584	\$ 1,241,382	\$ -	\$ -	\$ 95,816	\$ 5,296,505	\$ (12,118,001)
Well Drilling Equipment Tax	\$ 11,698,274	\$ (3,602,000)	\$ 1,205,000	\$ 1,500,000	\$ -	\$ -	\$ 199,000	\$ 11,000,275	\$ (698,000)
Utility Communications Network	\$ 117,173	\$ -	\$ -	\$ 651,359	\$ -	\$ -	\$ 14,159	\$ 782,691	\$ 665,518
Community Development	\$ 100,050	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	\$ 922	\$ 50,972	\$ (49,078)
G5 Clinic	\$ 882,690	\$ (300,000)	\$ -	\$ -	\$ (200,000)	\$ -	\$ 7,051	\$ 389,741	\$ (492,949)
<b>Total Capital Reserves:</b>	<b>\$ 71,329,120</b>	<b>\$ (39,205,621)</b>	<b>\$ 10,218,803</b>	<b>\$ 7,635,001</b>	<b>\$ (1,127,367)</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ 49,749,935</b>	<b>\$ (21,579,185)</b>
<b>Total Reserves:</b>	<b>\$ 74,256,149</b>	<b>\$ (39,205,621)</b>	<b>\$ 10,218,803</b>	<b>\$ 8,635,001</b>	<b>\$ (3,112,105)</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ 51,692,227</b>	<b>\$ (22,563,922)</b>

\* Represents Reserves Supported By Replacement Schedules



**COUNTY GRANTS**

GRANTS TO OTHER GOVERNMENTS	Budget 2016	Budget 2017	Budget 2018
Rycroft and Spirit River (\$500K each)	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Rycroft CAO Support	\$0.00	\$60,000.00	\$0.00
Spirit River Airport	\$3,400.00	\$3,400.00	\$3,400.00
Central Peace Medical Service Clinic	\$0.00	\$0.00	\$200,000.00
Government of Alberta (HWY 677E)	\$0.00	\$3,000,000.00	\$731,667.00
	<b>\$1,003,400.00</b>	<b>\$4,063,400.00</b>	<b>\$1,935,067.00</b>
<b>RECREATION GRANTS</b>			
Cemetery	\$2,800.00	\$7,000.00	\$7,000.00
Recreation Operating Grants (formerly Operating & Capital)	\$997,200.00	\$993,000.00	\$221,916.00
Capital Grants			\$1,253,800.00
Recreation - Program & Activity	\$62,000.00	\$100,000.00	\$100,000.00
2017 Grant Carryover			\$83,912.00
Grants to others (includes CIB)	\$54,490.00	\$75,000.00	\$230,000.00
	<b>\$1,116,490.00</b>	<b>\$1,175,000.00</b>	<b>\$1,896,628.00</b>
<b>COUNCIL GRANTS</b>			
Bursary	\$3,500.00	\$21,000.00	\$21,000.00
<b>ASB GRANTS</b>			
Agricultural Grants	\$27,500.00	\$27,500.00	\$26,000.00
Wild Boar	\$2,000.00	\$1,000.00	\$1,000.00
VSI	\$55,000.00	\$55,000.00	\$56,000.00
Rural Beautification			\$5,000.00
Livestock Protection	\$10,000.00	\$15,000.00	\$10,000.00
	<b>\$94,500.00</b>	<b>\$98,500.00</b>	<b>\$98,000.00</b>
<b>PROTECTIVE SERVICES</b>			
FD/MFR Operating	\$3,000.00	\$3,000.00	\$3,000.00
Shared Highway Calls	\$9,000.00	\$9,000.00	\$5,000.00
Technical Search & Rescue	\$0.00	\$15,000.00	\$22,500.00
STARS	\$150,000.00	\$150,000.00	\$150,000.00
Corporate Clothing - Volunteers	\$0.00	\$0.00	\$16,000.00
AED Training/Defibrulators/Courses	\$18,100.00	\$14,000.00	\$15,000.00
	<b>\$180,100.00</b>	<b>\$191,000.00</b>	<b>\$211,500.00</b>
<b>COMMUNITY SERVICES</b>			
Library Board	\$89,640.00	\$100,000.00	\$100,000.00
FCSS	\$81,365.00	\$105,826.00	\$117,448.00
Child Care - County Residents	\$78,000.00	\$85,000.00	\$95,000.00
Cistern program	\$0.00	\$500,000.00	\$293,675.00
	<b>\$249,005.00</b>	<b>\$790,826.00</b>	<b>\$606,123.00</b>
<b>COMMUNICATIONS</b>			
ISP Grant	\$0.00	\$75,000.00	\$0.00
Telus Communication Tower	\$0.00	\$1,200,000.00	\$0.00
	<b>\$0.00</b>	<b>\$1,275,000.00</b>	<b>\$0.00</b>
<b>TOTAL</b>	<b>\$2,646,995.00</b>	<b>\$7,614,726.00</b>	<b>\$4,768,318.00</b>





**Capital Grant Requests \$25,000 or Less**

Association	Amount Requested	Scope	Amount Approved
Bay Tree Community Park Association	\$25,000.00	Upgrade playground set	\$25,000.00
Bonanza Gospel Church	\$25,000.00	Drywalling, lighting, flooring, cabinets.	\$0.00
Friends of Rycroft Community Hall Association	\$10,000.00	Finish countertops, walk-in cooler/bar area. New bathroom counter & sinks	\$6,500.00
Rycroft Baseball Association	\$15,000.00	(\$8,000 for wood, \$15,000 for metal) Update dugouts as they are rotting and small	\$10,000.00
Savanna Agricultural Society	\$23,800.00	Plan/engineering for replacment of Ice Plant Motor, kitchen equipment, bleachers and frames	\$23,800.00

**Capital Grant Requests Exceeding \$25,000**

Association	Amount Requested	Scope	Amount Approved
Bonanza & District Agricultural Society	\$254,587.83	Kulachkosky park development, new concession, deck, finish stage, playground, other misc items	\$220,000.00
Dunvegan River Rats	\$50,000.00	Rebuild boat launch	\$50,000.00
Fourth Creek Community Association*	\$690,200.00	Construct new main hall, demolish existing hall. Construct 8 campsites	\$375,000.00
Gordondale Community Club*	\$350,000.00	Various revitalizations to kitchen/bar and building in general. Camping pad constructuion with facilities	\$375,000.00
Happy Valley Ag and Recreation Club	\$36,950.00	Set-up costs for outdoor arena	\$31,500.00
Rycroft Agricultural Society	\$44,400.00	Concrete pad under exterior veranda	\$22,000.00
Rycroft Arena Board	\$200,000.00	Upgrade flooring to concrete	\$100,000.00
Spirit River Settlement Historical Society	\$30,000.00	Upgrade Reed House (windows & siding), repair & maintenance of workshop	\$15,000.00
Town of Spirit River	\$29,000.00	(Didn't specify request amount, just mentioned total costs) Picnic shelter and furniture	\$0.00
<b>TOTAL:</b>	<b><u>\$1,783,937.83</u></b>		<b><u>\$1,253,800.00</u></b>

\* Will be funded \$375,000 in 2018 and \$375,000 in 2019 Capital Grant Program

Saddle Hills County Budget 2018



**OPERATING FUNDING PROGRAM**

	Current Year Expense	Current Year Expense	Current Year Expense	Current Year Total	Budgeted Amount	PROPOSAL 1	PROPOSAL 2	2017 Actual	2016 Actual	2015 Actual	2018
	Utilities	Telephone/Internet	Insurance	Total Eligible Actual Expenses	Total Eligible Budgeted Expenses	Based on 75% of 2016 Eligible Actual Expenses	Based on 75% of 2018 Eligible Budget Expenses	Grant	Grant	Grant	Approved Amount
<b>INTERNAL ORGANIZATIONS</b>											
Bay Tree Community Park Assoc. (was Hall)	\$0.00	\$0.00	-\$15.17	-\$15.17	\$950.00	-\$11	\$713	\$383	\$0	\$2,072	\$713
Blueberry Mtn Goodwill Society	\$10,446.74	\$1,265.74	\$4,044.39	\$15,756.87	\$13,810.00	\$11,818	\$10,358	\$14,775	\$11,119	\$5,288	\$11,818
Bonanza & District Agricultural Society	\$25,412.00	\$6,644.00	\$10,425.00	\$42,481.00	\$38,500.00	\$31,861	\$28,875	\$28,875	\$28,125	\$25,130	\$31,861
Cotillion Butte Recreation Society	\$7,169.52	\$0.00	\$2,177.00	\$9,346.52	\$11,700.00	\$7,010	\$8,775	\$7,010	\$6,450	\$6,033	\$8,775
Fourth Creek Community Assoc	\$2,969.61	\$641.48	\$2,478.60	\$6,089.69	\$8,022.00	\$4,567	\$6,017	\$6,017	\$5,475	\$5,282	\$6,017
Gordondale Community Club	\$4,421.83	\$655.08	\$2,605.00	\$7,681.91	\$0.00	\$5,761	\$0	\$5,786	\$6,544	\$6,696	\$5,761
Gundy Community Rec Society	\$4,157.68	\$0.00	\$2,172.00	\$6,329.68	\$0.00	\$4,747	\$0	\$4,875	\$3,375	\$4,350	\$4,747
Savanna Agricultural Society	\$28,564.00	\$2,981.00	\$14,747.00	\$46,292.00	\$54,700.00	\$34,719	\$41,025	\$40,275	\$35,250	\$27,750	\$41,025
Silver Valley Community Club	\$2,050.03	\$414.04	\$1,304.91	\$3,768.98	\$5,400.00	\$2,827	\$4,050	\$4,275	\$4,275	\$3,120	\$4,050
Westmark Farmers League	\$2,905.21	\$0.00	\$3,290.34	\$6,195.55	\$7,900.00	\$4,647	\$5,925	\$5,565	\$3,345	\$1,754	\$5,925
Woking Skating Rink Association	\$2,474.18	\$0.00	\$1,283.00	\$3,757.18	\$4,000.00	\$2,818	\$3,000	\$2,443			\$3,000
Woking Willing Workers	\$3,317.04	\$1,567.45	\$2,041.16	\$6,925.65	\$7,500.00	\$5,194	\$5,625	\$5,663	\$6,750	\$3,672	\$5,625
<b>TOTAL INTERNAL ORGANIZATIONS (12)</b>	<b>\$93,888</b>	<b>\$14,169</b>	<b>\$46,553</b>	<b>\$154,610</b>	<b>\$152,482</b>	<b>\$115,957</b>	<b>\$114,362</b>	<b>\$125,941</b>	<b>\$110,708</b>	<b>\$91,147</b>	<b>\$129,316</b>

<b>EXTERNAL ORGANIZATIONS</b>											
Dunvegan River Rats					\$1,040.00						\$1,000
Friends of Rycroft Community Hall Association (Village of Rycroft)	\$9,600.65	\$951.69	\$7,148.49	\$17,700.83	\$22,000.00			\$6,000	\$6,000	\$0	\$6,000
Happy Hour Club of Spirit River	\$3,268.83	\$409.59	\$1,372.00	\$5,050.42	\$5,490.00			\$2,000	\$0	\$0	\$4,000
Rycroft Agricultural Society	\$12,515.00	\$772.00	\$9,855.00	\$23,142.00	\$31,300.00			\$10,000	\$8,500	\$1,200	\$10,000
Rycroft Arena Fundraising Board	\$28,872.00	\$600.00	\$1,991.00	\$31,463.00	\$39,000.00			\$10,000	\$0	\$0	\$10,000
Rycroft Merry Pioneers	\$3,641.10	\$711.31	\$1,243.89	\$5,596.30	\$0.00			\$2,000	\$1,600	\$0	\$4,000
Rycroft Municipal Library	\$3,437.75	\$1,056.96		\$4,494.71	\$7,200.00						\$3,600
Spirit River District Agricultural Society	\$46,072.00	\$1,149.00	\$242.00	\$47,463.00	\$0.00				\$20,000		\$15,000
Spirit River Settlement Historical Society		\$1,268.34		\$1,268.34	\$7,950.00			\$2,000	\$2,100	\$0	\$4,000
Town of Spirit River (Hall,Arena,Curling,Pool, Airport)	\$89,242.38	\$788.20	\$1,312.18	\$91,342.76	\$93,250.00			\$44,300	\$28,000	\$10,800	\$35,000
<b>TOTAL EXTERNAL ORGANIZATIONS (10)</b>	<b>\$196,649.71</b>	<b>\$7,707.09</b>	<b>\$23,164.56</b>	<b>\$227,521.36</b>	<b>\$207,230.00</b>	<b>\$0</b>	<b>\$0</b>	<b>\$76,300</b>	<b>\$66,200</b>	<b>\$12,000</b>	<b>\$92,600</b>

<b>GRAND TOTAL</b>						<b>\$115,957</b>	<b>\$114,362</b>	<b>\$202,241</b>	<b>\$176,908</b>	<b>\$103,147</b>	<b>\$221,916</b>
	Approved Grant Amount										
	Based on 75% of Most Recent Year Expense										
	Based on 75% of 2018 Budgeted Expense										
	Not submitted										
	Not a full year										

## Saddle Hills County Budget 2018



Cemetery Maintenance Grant Program			
Cemetery	Land Location	2017 Grant Amount	2018 Approved Amount
Alexview Cemetery	NW-15-81-9-W6	\$ 500	\$ 500
Blueberry Mountain Cemetery	NW-11-80-8-W6	\$ 500	\$ 500
Briar Ridge Cemetery	SE-25-78-14-W6	\$ 500	\$ 500
Gordondale Cemetery	SE-13-79-11-W6	\$ 500	\$ 500
Greenway Cemetery	NW 28-78-5-W6	\$ 500	\$ 500
Gundy-Hays Cemetery	NE-30-76-13-W6	\$ 500	\$ 500
Hillhaven Cemetery	6-12-79-34-W6	\$ 500	\$ 500
Holy Trinity Russian Greek Orthodox Church	NE-24-79-7-W6	\$ 500	\$ 500
Ksituan Ukranian Catholic	NE-33-79-7-W6	\$ 500	\$ 500
Land of Rest Cemetery	SW-17-80-6-W6	\$ 500	\$ 500
Northmark Church Cemetery	SE-25-76-7-W6	\$ 500	\$ 500
Northmark Public Cemetery	NW-13-76-7-W6	\$ 500	\$ 500
St Peter & Paul Ukranian Orthodox	NW-10-80-7-W6	\$ 500	\$ 500
Ukranian Baptist Cemetery	NW 11-80-7-W6	\$ 500	\$ 500
<b>TOTALS:</b>		<b>\$ 7,000</b>	<b>\$ 7,000</b>