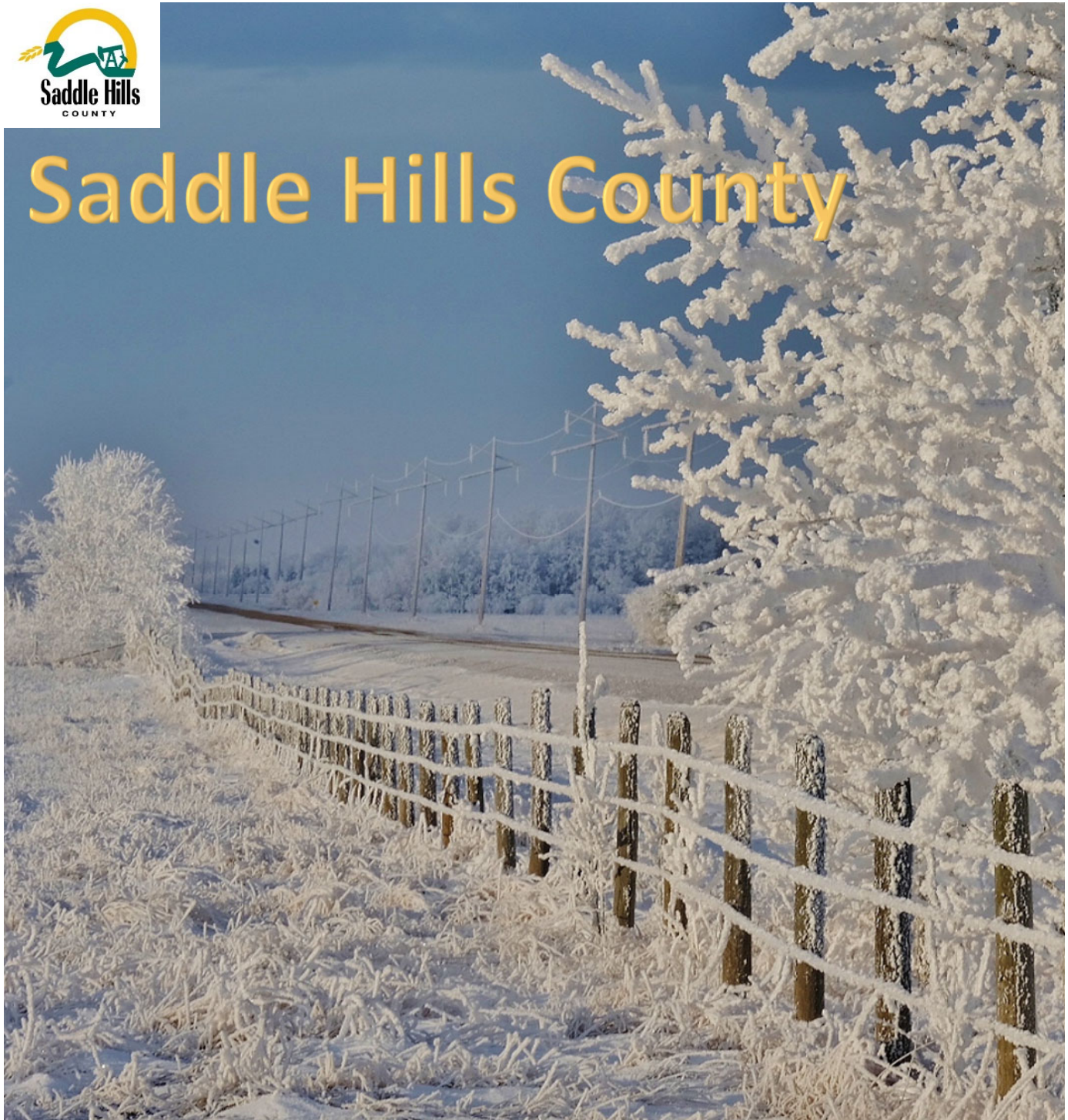




Saddle Hills County



2022 FINAL OPERATING & CAPITAL BUDGET



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2022 Operating Budget Summary

Revenues:

Account	Budget Revenues	Percent
Tax, Own Source Revenue	46,921,627	91.48%
Rural Internet	2,185,000	4.26%
Engineering & Infrastructure	1,124,300	2.19%
Water Services	272,000	0.53%
Administration/Assessment	220,100	0.43%
Common Services/IT/Safety	200,000	0.39%
Agricultural Services	130,000	0.25%
Family & Community Support Services	74,200	0.14%
Recreational Services	51,000	0.10%
Disaster Services	40,000	0.08%
Planning & Development	26,500	0.05%
Solid Waste Services	13,500	0.03%
Waste Water Services	12,000	0.02%
Fire Protection Services	10,600	0.02%
Council	7,000	0.01%
Enforcement/By-Law Services	1,900	0.00%
Total Revenues	51,289,727	100.00%

Expenses:

Account	Budget Expenses	Percent
Engineering & Infrastructure	15,529,690	30.28%
Council	9,120,627	17.78%
Non-Municipal Requisitions	7,204,400	14.05%
Administration/Assessment	4,796,960	9.35%
Water Services	2,610,378	5.09%
Rural Internet	2,452,300	4.78%
Tax & Own Source Revenue	2,208,800	4.31%
Common Services/IT/Safety	1,679,075	3.27%
Fire Protection Services	1,521,052	2.97%
Agricultural Services	1,283,400	2.50%
Solid Waste Services	953,200	1.86%
Enforcement/By-Law Services	599,545	1.17%
Planning & Development	341,800	0.67%
Recreational Services	271,800	0.53%
Waste Water Services	161,200	0.31%
Family & Community Support Services	136,900	0.27%
Nurse Practitioner	136,600	0.27%
Cultural Services	125,000	0.24%
Economic Development	100,000	0.19%
Child Care Services	50,000	0.10%
Disaster Services	7,000	0.01%
Total Expenses	51,289,727	100.00%

Surplus / Defecit	0
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Saddle Hills County 2022 Final Budget - by Account

Account	2021 Actual	2021 Budget	2022 Proposed	Change from Prior Year Budget	Comments	2023 Proposed	2024 Proposed	2025 Proposed
Operating Revenues:								
Residential Property Taxes	505,461	505,600	608,789	103,189		539,400	539,400	539,400
Farmland Property Taxes	447,272	447,200	525,782	78,582		447,000	447,000	447,000
Education Levy	6,571,976	6,562,400	6,856,100	293,700		6,875,500	6,875,500	6,875,500
Grande Spirit Foundation Levy	129,138	129,300	138,800	9,500		138,800	138,800	138,800
Designated Industrial Property Levy	205,246	205,500	209,500	4,000		209,500	209,500	209,500
Telecom & Cable Linear Taxes	49,316	49,300	56,028	6,728		52,300	52,300	52,300
Electric Power & Dis Linear Taxes	524,609	524,600	553,564	28,964		516,700	516,700	516,700
Pipeline & Well Linear Taxes	18,374,884	18,374,900	19,890,017	1,515,117		18,564,100	18,564,100	18,564,100
Commercial Railway Linear Taxes	4,970	6,000	7,338	1,338		6,900	6,900	6,900
Federal Grants in Lieu	309	300	332	32		300	300	300
Provincial Grants in Lieu	5,902	6,000	6,000	-		6,000	6,000	5,900
Industrial M&E Property Taxes	13,226,320	13,235,600	14,643,208	1,407,608		13,667,100	13,667,100	13,667,100
Industrial Imp Property Taxes	1,622,595	1,655,200	1,812,569	157,369		1,691,800	1,691,800	1,691,800
Industrial Land Property Taxes	68,036	68,300	77,556	9,256		72,500	72,500	72,500
Commercial Property Taxes	67,906	59,000	58,794	- 206		54,900	54,900	54,900
Small Business Property Taxes	69,069	78,000	102,340	24,340		95,600	95,600	95,600
Vacant Commercial Property Taxes	571	600	411	- 189		400	400	400
Minimum Property Taxes	31,970	32,000	32,000	-		32,000	32,000	32,000
Sales Of Goods & Services	686,075	567,100	679,100	112,000		679,100	679,100	679,100
Water Distribution Sales	59,311	48,000	53,000	5,000		53,000	53,000	53,000
Road Allowance Lease/Crossing/Approac	2,935	15,000	3,000	- 12,000		3,000	3,000	3,000
Bonanza Shop Farmland Rental Revenue	4,455	4,600	4,600	-		4,600	4,600	4,600
Snowplow Flags	900	1,000	1,000	-		1,000	1,000	1,000
Subdivision/Land Development Fees	8,750	7,500	7,500	-		7,500	7,500	7,500
Road Use Agreements/Inspection Fees	94,048	50,000	80,000	30,000		80,000	80,000	80,000
Travis Fees	15,564	10,000	10,000	-		10,000	10,000	10,000
Shared Services	-	3,000	1,000	- 2,000		1,000	1,000	1,000
Other Revenues (Land Titles, Donations,	4,483	1,600	1,600	-		1,600	1,600	1,600
Penalties & Costs On Taxes	82,004	95,000	95,000	-		95,000	95,000	95,000
Appeal Fees/Amendements	100	1,000	1,000	-		1,000	1,000	1,000
Development Permit Fees	15,956	15,000	15,000	-		15,000	15,000	15,000
Municipal ByLaw Fines	517	200	600	400		600	600	600
Dividends RMA	2,555	2,000	2,000	-		2,000	2,000	2,000
Return on Investment-Interest	717,492	1,500,000	650,000	- 850,000		650,000	650,000	650,000
Rental & Lease Revenue	57,126	52,000	53,000	1,000		53,000	53,000	53,000
Sale of Dog Licences	125	300	300	-		300	300	300
Sale of Tax Certificate	6,800	8,000	8,000	-		8,000	8,000	8,000
Oil Well Drilling Tax	-	-	-	-		-	-	-
Sale of Photocopies, Photos, Maps	12,191	7,400	8,000	600		8,000	8,000	8,000
Miscellaneous Revenue	549,467	19,000	4,600	- 14,400		4,600	4,600	4,600
Conditional Grants	489,176	371,100	275,800	- 95,300		275,800	275,800	275,800
Contributed from Accrued Liability	-	10,000	-	- 10,000		-	-	-
Contributed From Operating Reserve	1,480,484	1,688,400	3,409,500	1,721,100		1,274,500	1,274,500	1,274,500
Contributed from Capital Reserve	103,339	2,147,700	347,000	- 1,800,700		86,500	86,500	266,500
Total Operating Revenues	46,299,403	48,564,700	51,289,727	2,725,027		46,285,900	46,285,900	46,465,800
Less: Requisitions	6,906,361	6,897,200	7,204,400	307,200		7,223,800	7,223,800	7,223,800
Reserve Transfers	1,583,823	3,836,100	3,756,500	- 79,600		1,361,000	1,361,000	1,541,000
Normalized Operating Revenues	37,809,220	37,831,400	40,328,827	2,497,427		37,701,100	37,701,100	37,701,000
Operating Expenses:								
Regular Salary	1,899,043	2,281,800	2,383,900	102,100		2,417,000	2,434,400	2,438,800
FT Earnings	2,344,940	2,684,200	2,957,700	273,500		3,010,700	3,031,400	3,038,600
PT Earnings	453,432	588,000	574,200	- 13,800		579,000	580,400	581,700
Water - On Call - Admin	48,237	-	-	-		-	-	-
OT Earnings	68,103	415,400	142,400	- 273,000		142,400	142,400	142,400
ER LAPP/APEX	477,185	549,400	531,500	- 17,900		542,100	547,000	548,400
Employer CPP	202,102	208,700	232,500	23,800		233,700	233,700	233,700
ER EI	84,204	82,000	90,400	8,400		90,800	90,900	90,900
ER Group Benefit	208,742	255,300	292,200	36,900		292,500	292,700	292,700
ER WCB	168,149	133,400	96,000	- 37,400		97,400	98,000	98,100
SUBP Adjustments	-	-	-	-		-	-	-
Vacation Pay	319,507	177,300	180,600	3,300		182,700	183,800	183,900
Sick Leave Accrual	219,555	239,600	252,300	12,700		255,700	257,600	258,100
Flex Spending Benefit	95,711	49,900	52,600	2,700		52,600	52,600	52,600
Employee Child Care Subsidy	7,301	15,000	10,000	- 5,000		10,000	10,000	10,000
Council Honorariums	287,590	297,400	376,000	78,600		385,000	376,000	376,000
Honorarium	109,224	129,800	134,000	4,200		135,800	136,000	142,000



Saddle Hills County 2022 Final Budget - by Account

Account	2021 Actual	2021 Budget	2022 Proposed	Change from Prior Year Budget	Comments	2023 Proposed	2024 Proposed	2025 Proposed
Gen Admin - Moving Costs	6,181	-	-	-		-	-	-
Travel & Subsistence	26,777	87,600	109,000	21,400		112,800	106,600	95,100
Mileage	29,151	41,300	37,800	- 3,500		48,900	48,300	49,300
Meals - County Business/Activities	16,520	21,600	27,000	5,400		27,000	27,000	27,000
Memberships/Conferences/Workshops	84,162	112,500	135,100	22,600		134,100	135,100	135,100
Freight/Express/Carriage	42,282	59,400	54,300	- 5,100		54,300	54,300	54,300
Postage	19,292	18,300	17,800	- 500		17,800	17,800	17,800
Telephone	78,891	86,300	89,400	3,100		89,500	89,500	89,500
Hospitality/Sponsorship	50,524	89,500	75,500	- 14,000		80,500	80,500	80,500
Promotion	8,816	37,500	25,600	- 11,900		25,600	25,600	25,600
Advertising	21,749	74,400	23,000	- 51,400		23,000	23,000	25,000
Marketing/Tradeshows	360	15,000	15,000	-		15,000	15,000	15,000
Publications	220	2,800	2,500	- 300		2,500	2,500	2,500
Communications	23,553	40,000	42,000	2,000		42,000	42,000	42,000
Accounting & Audit	45,600	55,000	55,000	-		55,000	55,000	55,000
Legal	92,472	73,300	100,000	26,700		100,000	100,000	100,000
MCR Training	-	28,400	28,400	-		28,400	28,400	28,400
Training & Education	45,765	69,500	101,200	31,700		100,200	98,400	98,400
Public Education	80	7,000	6,000	- 1,000		6,000	6,000	6,000
Data Processing Services/Equipment	127,206	299,600	283,300	- 16,300		283,300	283,300	283,300
Health & Safety	15,997	31,000	89,500	58,500		31,000	31,000	31,000
Professional Services	845,482	1,345,600	1,296,700	- 48,900		1,227,700	1,239,900	1,220,700
Senior Services Program	-	-	-	-		-	-	-
Professional Services - Other	61,574	160,900	35,000	- 125,900		35,000	35,000	35,000
Contracted Building Maintenance	54,327	91,500	120,500	29,000		120,500	120,500	120,500
Equipment & Furnishings/Repairs	52,840	95,000	92,000	- 3,000		92,000	92,000	92,000
Animal Ind - Beaver Control	39,463	45,000	50,000	5,000		50,000	50,000	50,000
Pump Maintenance	11,553	15,000	21,000	6,000		15,000	21,000	15,000
Other Contracted Services	1,994,982	2,977,000	2,873,000	- 104,000		2,873,000	2,873,000	2,873,000
Contract Brushing	89,303	172,600	150,000	- 22,600		150,000	150,000	150,000
Other Contracted Serv - Recycle	21,647	20,000	20,000	-		20,000	20,000	20,000
Building Rental	250	3,500	-	- 3,500		-	-	2,000
Equipment/Vehicle Project Costing	-	-	-	-		-	-	-
Vehicle Rental	-	1,000	-	- 1,000		-	-	-
Mobile Communication Equipment rent	1,216	10,000	4,000	- 6,000		4,000	4,000	4,000
Licenses & Permits	141,271	266,000	258,200	- 7,800		184,200	234,200	184,200
Property Tax	4,176	3,700	5,000	1,300		5,000	5,000	5,000
Insurance Premiums	241,742	244,100	260,500	16,400		260,500	255,500	255,500
Other Rentals & Leases	398,259	40,800	36,200	- 4,600		36,200	36,200	36,200
Other General Services - Policing	210,205	220,200	290,100	69,900		420,400	420,400	420,400
Recoverable Expenses	-	-	-	-		-	-	-
Gundy/Doe River Grader Beats - Contrac	224,567	285,000	285,000	-		285,000	285,000	285,000
Road Stabilization/Dust Control	441,839	425,000	450,000	25,000		450,000	450,000	450,000
Ditching Erosion Control	212,934	300,000	260,000	- 40,000		260,000	260,000	260,000
Steaming Program	55,806	80,000	80,000	-		80,000	80,000	80,000
Slope Restoration	8,678	400,000	400,000	-		400,000	400,000	400,000
Bridge Engineering	-	16,500	16,500	-		16,500	16,500	16,500
Bridge Maintenance Projects	82,693	300,000	250,000	- 50,000		250,000	250,000	250,000
Pavement Maintenance - Contracted	204,533	210,000	220,000	10,000		220,000	220,000	220,000
Registered Drainage Ditches	67,990	100,000	100,000	-		100,000	100,000	100,000
Shoulder Pulls & Road Strengthening	51,230	300,000	300,000	-		300,000	300,000	300,000
Highway Cleanup Program	-	2,500	2,500	-		2,500	2,500	2,500
Road Repairs	514,475	600,000	600,000	-		600,000	600,000	600,000
Landfill Reclamation - Engineering	-	10,000	-	- 10,000		-	-	-
Admin & Office Supplies	25,008	39,700	33,000	- 6,700		33,000	33,000	33,000
Footwear Allowance	500	7,000	5,000	- 2,000		5,000	5,000	5,000
Clothing, Uniforms & Coveralls	10,823	8,300	8,300	-		8,300	8,300	8,300
Small Tools	11,728	18,500	18,500	-		18,500	18,500	18,500
Other General Supplies	158,848	160,200	171,400	11,200		163,500	163,500	164,500
Special Supplies	36,312	38,300	48,300	10,000		48,300	48,300	48,300
Fuel/Oil/Antifreeze	680,009	638,900	950,000	311,100		950,000	950,000	950,000
Other Vehicle Operating Costs	261,519	404,000	260,000	- 144,000		260,000	260,000	260,000
Chemicals	189,135	211,500	219,700	8,200		219,800	220,000	220,200
Seed & Fertilizer	4,522	5,000	10,000	5,000		10,000	10,000	10,000
Grader Blades	108,473	85,000	95,000	10,000		95,000	95,000	95,000
Roads - Sand & Salt	77,785	180,000	140,000	- 40,000		140,000	140,000	140,000
Gravel Materials	570,922	680,000	680,000	-		680,000	680,000	680,000
Roads-Steel Prod-Culverts & Signs	272,572	275,000	275,000	-		275,000	275,000	275,000
Gravel Materials (Crushed Gravel Purcha	412,273	640,000	620,000	- 20,000		620,000	620,000	620,000
Other Construction/Maintenance Mater	28,494	82,000	67,000	- 15,000		67,000	67,000	67,000
Private Land Maintenance	-	10,000	100	- 9,900		100	100	100



Saddle Hills County 2022 Final Budget - by Account

Account	2021 Actual	2021 Budget	2022 Proposed	Change from Prior Year Budget	Comments	2023 Proposed	2024 Proposed	2025 Proposed
Natural Gas	77,115	73,300	80,500	7,200		80,500	80,500	80,500
Electrical Power	227,220	239,300	247,100	7,800		247,100	247,100	247,100
Other Utilities	83,613	106,700	110,500	3,800		115,000	115,500	115,500
Non Capital Assets	179,590	289,200	301,700	12,500		237,400	237,400	237,400
EDP Plan - IT Purchases	38,309	92,000	347,000	255,000		86,500	86,500	266,500
Equip/Veh Project Costs Recovered	-	-	-	-		-	-	-
Grants - Other Governments	1,012,177	1,010,000	1,010,000	-		1,010,000	1,010,000	1,010,000
Grants to Individuals & Organizations	1,059,752	1,785,500	2,092,900	307,400		1,933,900	1,933,900	1,723,900
Grants to Individuals & Organizations	232,987	2,278,000	2,612,300	334,300		186,000	186,000	186,000
Grants to Individuals & Organizations	519,704	781,600	599,500	-182,100		599,500	599,500	599,500
Grants to Individuals & Organizations	806	15,500	10,000	-5,500		10,000	10,000	10,000
Grants to Individuals & Organizations	-	-	-	-		-	-	-
Requisition - School Fund Program	6,645,163	6,581,800	6,856,100	274,300		6,856,100	6,856,100	6,856,100
Requisition - Designated Industrial Prope	205,484	205,500	209,500	4,000		209,500	209,500	209,500
Requisition - Seniors Foundation	129,292	129,300	138,800	9,500		138,800	138,800	138,800
Contributed to Operating Reserve	-	-	750,000	750,000		750,000	750,000	750,000
Contributed to Capital Reserve	7,159,800	5,159,800	4,820,200	-339,600		7,112,600	7,016,800	7,286,200
Contributed to Capital Reserve	763,206	1,409,400	930,900	-478,500		930,900	930,900	930,900
Contributed to Capital Reserve	9,700	9,700	9,700	-		9,700	9,700	9,700
Contributed to Capital Reserve	6,700	6,700	6,800	100		6,800	6,800	6,800
Contributed to Capital Reserve	422,500	422,500	418,200	-4,300		418,200	418,200	418,200
Contributed to Capital Reserve	21,900	21,900	1,100	-20,800		1,100	1,100	1,100
Contributed to Capital Reserve	87,400	87,400	87,300	-100		87,300	87,300	87,300
Contributed to Capital Reserve	1,300	1,300	1,300	-		1,300	1,300	1,300
Contributed to Capital Reserve	46,500	46,500	51,900	5,400		51,900	51,900	51,900
Contributed to Capital Reserve	1,951,700	1,951,700	1,978,400	26,700		1,978,400	1,978,400	1,978,400
Contributed to Capital Reserve	950,000	950,000	-	-950,000		-	-	-
Contributed to Capital Reserve	25,200	25,200	25,700	500		25,700	25,700	25,700
Contributed to Capital Reserve	2,511,700	11,700	12,500	800		12,500	12,500	12,500
Contributed to Capital Reserve	220,900	220,900	220,900	-		220,900	220,900	220,900
Contributed to Capital Reserve	130,500	130,500	138,900	8,400		138,900	138,900	138,900
Contributed to Capital Reserve	181,100	181,100	183,500	2,400		183,500	183,500	183,500
Contributed to Capital Reserve	159,500	159,500	159,400	-100		159,400	159,400	159,400
Contributed to Capital Reserve	10,500	10,500	10,400	-100		10,400	10,400	10,400
Contributed to Capital Reserve	74,800	74,800	68,100	-6,700		68,100	68,100	68,100
Contributed to Capital Reserve	9,600	9,600	9,700	100		9,700	9,700	9,700
Contributed to Capital Reserve	102,200	102,200	89,000	-13,200		89,000	89,000	89,000
Contributed to Capital Reserve	-	-	-	-		-	-	-
Contributed to Capital Reserve	-	-	-	-		-	-	-
Contributed to Capital Reserve	46,100	46,100	47,000	900		47,000	47,000	47,000
Contributed to Capital Reserve	2,418,026	68,300	69,600	1,300		69,600	69,600	69,600
Contributed to Capital Reserve	17,026,895	11,107,300	13,785,227	2,677,927		11,632,900	11,537,100	11,806,500
Bank Service Charges	33,533	32,500	32,500	-		32,500	32,500	32,500
Interest On Overdue Accounts	-	200	-	-200		-	-	-
Commission Charges	8,431	9,900	9,900	-		9,900	9,900	9,900
Write Off Accounts	597,686	300,000	200,000	-100,000		200,000	200,000	200,000
Tax Rebates & Discounts	1,700,035	1,750,600	-	-1,750,600		-	-	-
Accretion Expense	-	88,972	195,000	195,000		195,000	195,000	195,000
Total Operating Expenses	46,299,403	48,564,700	51,289,727	2,725,027		46,285,900	46,285,900	46,465,800
Operating Surplus (Deficiency)	-	0	-	0		-	-	-
Total Expenses	46,299,403	48,564,700	51,289,727	2,725,027		46,285,900	46,285,900	46,465,800
Less: Requisitions	6,979,939	6,916,600	7,204,400	287,800		7,204,400	7,204,400	7,204,400
Less: Reserve Transfers	17,026,895	11,107,300	14,535,227	3,427,927		12,382,900	12,287,100	12,556,500
Normalized Expenses	22,292,568	30,540,800	29,550,100	-990,700		26,698,600	26,794,400	26,704,900
Normalized Surplus (Deficiency)	15,516,652	7,290,600	10,778,727	3,488,127		11,002,500	10,906,700	10,996,100
Contributions from Reserves	1,583,823	3,836,100	3,756,500	-79,600		1,361,000	1,361,000	1,541,000
Contributions to Reserves	17,026,895	11,107,300	14,535,227	3,427,927		12,382,900	12,287,100	12,556,500
Net Reserve Transfers	15,443,073	7,271,200	10,778,727	3,507,527		11,021,900	10,926,100	11,015,500



Saddle Hills County 2022 Final Budget - by Function

Account	2021 Actual	2021 Budget	2022 Proposed	Change from Prior Year Budget	Comments	2023 Proposed	2024 Proposed	2025 Proposed
Operating Revenues:								
Tax & Own Source Revenue	42,708,516	43,537,800	46,327,127	2,789,327		43,718,800	43,718,800	43,718,700
Grants to Organizations Revenue	516,704	772,600	594,500	(178,100)		594,500	594,500	594,500
Council Revenue	5,841	3,500	7,000	3,500		7,000	7,000	7,000
General Administration Revenue	112,757	18,200	31,900	13,700		31,900	31,900	31,900
Assessment Revenue	182,181	186,700	188,200	1,500		188,200	188,200	188,200
Fire Protection Revenue	19,269	21,000	10,600	(10,400)		10,600	10,600	10,600
Central Peace Emergency Management R	33,473	41,600	40,000	(1,600)		40,000	40,000	40,000
By-Law Revenue	125	400	400	-		400	400	400
Enforcement Revenue	517	4,100	1,500	(2,600)		1,500	1,500	1,500
Common Services - GIS Revenue	12,191	7,400	188,000	180,600		8,000	8,000	188,000
Safety Revenue	-	1,000	-	(1,000)		-	-	-
Information Technology Revenue	5,814	8,500	12,000	3,500		12,000	12,000	12,000
Engineering & Infrastructure Revenue	684,434	169,700	269,300	99,600		188,800	188,800	188,800
Gravel program Revenue	750,000	750,000	680,000	(70,000)		680,000	680,000	680,000
Road Programs Revenue	177,150	100,000	175,000	75,000		175,000	175,000	175,000
Water - Administration Revenue	213,089	275,800	9,000	(266,800)		9,000	9,000	9,000
Water - Working Revenue	59,238	43,000	53,000	10,000		53,000	53,000	53,000
Water - Ksituan Revenue	93,661	75,000	80,000	5,000		80,000	80,000	80,000
Water - Bonanza Revenue	95,578	85,000	90,000	5,000		90,000	90,000	90,000
Water - Savanna Revenue	33,222	30,000	40,000	10,000		40,000	40,000	40,000
Waste Water - Working Revenue	12,702	11,000	12,000	1,000		12,000	12,000	12,000
Solid Waste Revenue	10,957	23,500	13,500	(10,000)		13,500	13,500	13,500
Family & Community Support Services Re	204,113	74,200	74,200	-		74,200	74,200	74,200
Land Use Planning Services Revenue	27,348	30,500	26,500	(4,000)		26,500	26,500	26,500
ASB Administration Revenue	127,404	131,700	129,900	(1,800)		129,900	129,900	129,900
Animal Industry Revenue	-	500	-	(500)		-	-	-
Plant Industry Revenue	420	15,000	100	(14,900)		100	100	100
Economic Development Revenue	-	-	-	-		-	-	-
Community Development Revenue	-	-	-	-		-	-	-
Recreation - Hilltop Campground Revenue	-	-	-	-		-	-	-
Recreation - Spring Lake Campground Re	93,106	25,000	51,000	26,000		51,000	51,000	51,000
Internet Rural Revenue	119,593	2,122,000	2,185,000	63,000		50,000	50,000	50,000
Total Operating Revenues	46,299,403	48,564,700	51,289,727	2,725,027		46,285,900	46,285,900	46,465,800
Operating Expenses								
Grants to Organizations Expense	1,007,658	1,855,200	2,208,800	353,600		1,934,500	1,934,500	1,934,500
Council Expense	9,896,014	8,354,000	8,960,627	606,627		8,625,300	8,529,500	8,784,900
Council Meetings Expense	78,335	60,100	60,000	(100)		60,000	60,000	60,000
Council Committees Expense	75,755	81,600	100,000	18,400		109,000	100,000	100,000
Council Events, Conferences & Training E	-	43,500	-	(43,500)		-	-	-
Election Expense	8,178	11,500	-	(11,500)		-	-	11,500
General Administration Expense	3,463,177	4,066,100	3,961,460	(104,640)		3,605,200	3,618,100	3,619,500
Assessment Expense	197,430	334,300	380,000	45,700		380,000	380,000	380,000
Administration Complex Expense	315,323	331,300	369,700	38,400		361,700	362,200	372,200
County Rental Properties Expense	20,790	27,200	30,800	3,600		30,900	30,900	30,900
Working Multiplex	-	-	55,000	55,000		5,000	-	-
Fire Protection Expense	1,177,686	1,335,400	1,521,052	185,652		1,314,500	1,325,400	1,222,400
Central Peace Emergency Management E	28,452	41,800	7,000	(34,800)		7,000	7,000	7,000
By-Law Expense	4,013	15,800	14,500	(1,300)		14,500	15,000	15,500
Enforcement Expense	432,087	480,900	585,045	104,145		666,900	671,700	671,700
Common Services - GIS Expense	287,983	360,400	643,373	282,973		403,500	403,500	583,500
Safety Expense	36,263	99,700	148,100	48,400		89,600	89,600	89,600
Information Technology Expense	604,312	890,100	887,602	(2,498)		747,500	727,100	731,500
Engineering & Infrastructure Expense	6,725,833	7,211,600	8,143,552	931,952		7,336,800	7,345,300	7,350,500
Gravel program Expense	3,155,261	4,186,000	3,881,000	(305,000)		3,881,000	3,881,000	3,881,000
Bonanza Shop Expense	73,518	88,700	72,100	(16,600)		73,400	73,400	73,400
Public Works Shop Expense	117,743	165,500	164,900	(600)		167,400	167,400	167,400
Road Programs Expense	1,864,745	3,019,000	3,268,138	249,138		2,964,000	2,964,000	2,964,000
Water - Administration Expense	2,952,381	577,400	514,478	(62,922)		369,500	369,500	369,500
Water - Working Expense	511,419	583,300	569,700	(13,600)		574,300	577,400	578,300
Water - Ksituan Expense	420,041	498,500	478,900	(19,600)		483,500	486,600	487,500
Water - Bonanza Expense	528,252	542,200	540,400	(1,800)		545,000	548,100	549,000



Saddle Hills County 2022 Final Budget - by Function

Account	2021 Actual	2021 Budget	2022 Proposed	Change from Prior Year Budget	Comments	2023 Proposed	2024 Proposed	2025 Proposed
Water - Savanna Expense	304,630	492,800	506,900	14,100		512,100	515,200	516,500
Waste Water - Woking Expense	41,891	87,000	87,400	400		88,200	88,300	88,300
Waste Water - Ksituan Lagoon Expense	8,660	11,700	8,200	(3,500)		8,400	8,500	8,500
Waste Water - Bonanza Lagoon Expense	1,799	40,700	32,200	(8,500)		32,400	32,500	32,500
Waste Water - Savanna Lagoon Expense	1,851	57,700	33,400	(24,300)		33,500	33,600	33,600
Solid Waste Expense	632,283	954,100	953,200	(900)		955,100	955,100	955,100
Family & Community Support Services Ex	97,014	108,600	136,900	28,300		136,900	136,900	136,900
Child Care Expense	38,146	90,000	50,000	(40,000)		50,000	50,000	50,000
Nurse Practitioner	-	-	136,600	136,600		136,600	136,600	136,600
Subdivision & Development Appeal Board	3,390	9,100	8,900	(200)		12,100	8,900	8,900
Municipal Planning Commission Expense	2,185	21,700	19,300	(2,400)		19,300	19,300	19,300
Land Use Planning Services Expense	195,235	356,200	313,600	(42,600)		317,500	313,300	313,300
ASB Administration Expense	330,223	377,400	405,800	28,400		414,300	419,100	419,100
Agricultural Services Board Expense	17,763	36,700	46,300	9,600		48,300	47,300	49,300
Animal Industry Expense	95,163	111,000	111,000	-		111,000	111,000	111,000
ASB Extension Expense	31,235	41,000	40,000	(1,000)		10,000	10,000	10,000
Plant Industry Expense	617,805	667,900	680,300	12,400		680,300	680,200	680,200
Economic Development Expense	16,376	161,700	100,000	(61,700)		100,000	100,000	100,000
Community Development Advisory Comn	(242)	-	-	-		-	-	-
Recreation Expense	85,876	102,900	122,000	19,100		123,700	123,700	123,700
Recreation - Cotillion Campground Expen	38,558	31,500	36,300	4,800		36,300	36,300	36,300
Recreation - Hilltop Campground Expense	15,002	50,600	26,000	(24,600)		26,000	26,000	26,000
Recreation - Spring Lake Campground Exp	66,200	86,600	87,500	900		86,700	86,700	86,700
Culture Expense	124,173	125,000	125,000	-		125,000	125,000	15,000
Non-Municipal Requisitions Expense	6,979,939	6,916,600	7,204,400	287,800		7,204,400	7,204,400	7,204,400
Internet Rural Expense	2,571,599	2,365,100	2,452,300	87,200		267,800	350,800	269,300
Total Operating Expenses	46,299,403	48,564,700	51,289,727	(2,725,027)		46,285,900	46,285,900	46,465,800
Operating Surplus (Deficiency)	(0)	-	(0)			-	-	-



Capital Carry Forward Projects from 2021 to 2022

2021 Capital Budget Project Description	2021 Project Costs	2021 Budget	Budget Remaining	Status	Percentage Complete	2022 Carry Forward Budget	Pending Grants	2022 Budget net of Grants
INFORMATION TECHNOLOGY								
Audio/Visual Equipment	10,125	280,000	269,875		4%	269,875		269,875
ENGINEERING & INFRASTRUCTURE								
Road Project - TWP 882	187	14,671	14,484	Project is contingency based	1%	14,484		14,484
Road Project - RR 135 Sergeant Creek	6,308	300,000	293,692	DRP project	2%	293,692	264,861	28,831
Road Project - Henderson Slide - RR 131	-	16,427	16,427	Engineering on slide repair	0%	16,427		16,427
Road Project - Pouce Slide	-	300,000	300,000	DRP Project	0%	300,000	285,000	15,000
Road Project - Doe Hill Slide	98,892	1,264,500	1,165,608	DRP Project with MSP funding	8%	1,165,608	1,149,467	16,141
Road Project - Slide TWP 814 west RR 113	-	100,000	100,000	DRP Project	0%	100,000	95,000	5,000
Road Project - Slide RR 80 South TWP 764	-	100,000	100,000	DRP Project	0%	100,000	95,000	5,000
Road Project - Slide RR 95 South TWP 810	-	100,000	100,000	DRP Project	0%	100,000	95,000	5,000
Bridge Project - BF 72464	42,593	3,649,097	3,606,504	DRP Project with STIP funding	1%	2,500,000	2,375,000	125,000
Bridge Project - BF 71648	8,250	520,000	511,750	STIP funding	2%	511,750	494,000	17,750
Peace Officer Vehicle	58,934	73,597	14,663	Vehicle acquired, but needs outfitting	80%	14,663		14,663
Paving at Pilsworth Shop	3,683	150,000	146,318	Not completed in 2021	2%	146,318		146,318
WATER								
Savanna Water Project	293,939	1,508,333	1,214,395	Completion of water plant project	19%	300,000		300,000
Ksituan Residential Pump Project	18,105	32,352	14,247	Engineering for pumping water	56%	14,247		14,247
Bonanza Operations Plan	-	30,000	30,000	Planning Stage	0%	30,000		30,000
Rural Waterlines (2021) New Areas	1,260,448	2,758,000	1,497,552	Completion of waterline project	46%	1,497,552		1,497,552
Additional Rural Water Hookups	40,546	150,000	109,454	Carry Forward for additional hookups	27%	109,454		109,454
Central Peace Regional Water Project (Phase 1 & 2)	991,239	39,942,501	38,951,262	Planning Stage	2%	38,951,262	36,000,000	2,951,262
WASTE WATER								
Moonshine Waste Water Lagoon	-	80,000	80,000	Planning Stage	0%	80,000		80,000
AGRICULTURE								
Ag Shed Move & Berm	-	12,000	12,000	Planning Stage	0%	12,000		12,000
PARKS & RECREATION								
Spring Lake Campground Improvements	152,696	166,200	13,504	Working on Improvements	92%	108,504		108,504
Land Development - Cotillion River Access	45,574	514,180	468,607	Planning Stage	9%	468,607		468,607
Land Development - Rim Rocks	4,313	80,000	75,688	Planning Stage	5%	75,688		75,688
UTILITY COMMUNICATION NETWORK								
Equipment - Radio System	29,045	56,193	27,148	Additional Radios to be purchased	52%	27,148		27,148
TOTALS	3,064,875	52,198,051	49,133,176			47,207,277	40,853,328	6,353,949



2022 New Capital Projects

2022 Project Description	Motion	2022 Project Costs	Proceeds from Sale of Asset	External Funding				Internal Funding	
				STIP	DRP	Federal Gas Tax Fund	MSI Grant	Restricted Surplus (Reserves)	Reserve Name
INFORMATION TECHNOLOGY									
Replacement Firewall	628.11.29.21	25,000						25,000	General Capital Reserve
Network Switches - Shop and Admin Complex	629.11.29.21	180,000						180,000	General Capital Reserve
ENGINEERING & INFRASTRUCTURE									
Road Upgrade - TWP 811 from HWY 725 to RR 90 (4KM)	622.11.29.21	1,430,000				123,000		1,307,000	Infrastructure Development Capital Reserve
Road Upgrade - TWP 822 from RR 73 to RR 71 - 2KMs	623.11.29.21	300,000						300,000	Infrastructure Development Capital Reserve
TWP 814 Road Slide by BF 79258 (DRP Pending)	624.11.29.21	292,000			292,000			-	
Bridge File - 86160 on RR 72	580.11.09.21	370,000		277,500				92,500	Infrastructure Development Capital Reserve
Bridge File - 73032 Bridge on Range Road 115	580.11.09.21	225,000		168,750				56,250	Infrastructure Development Capital Reserve
Tandem Dually Flatbed Trailer w ramps	626.11.29.21	27,000						27,000	General Capital Reserve
Grizzly Rock Separator	626.11.29.21	7,000						7,000	General Capital Reserve
Tilt Deck Trailer	626.11.29.21	20,000						20,000	General Capital Reserve (\$14,800); Mobile Equipment Capital Reserve (\$5,200)
Cold Storage Building at County Yard - 50ft X 120ft	627.11.29.21	130,000						130,000	General Capital Reserve
Tandem Axle Plow/Gravel Truck (replace SH77)	625.11.29.21 & C	355,524	30,000					325,524	Mobile Equipment Capital Reserve
Replace unit SH69	625.11.29.21	49,052	5,000					44,052	Mobile Equipment Capital Reserve
Replace unit 124 - with lights	625.11.29.21	51,388	35,250					16,138	Mobile Equipment Capital Reserve
Replace unit 125 - with lights	625.11.29.21	51,388	35,250					16,138	Mobile Equipment Capital Reserve
Replace unit 126 - with lights	625.11.29.21	51,388	35,250					16,138	Mobile Equipment Capital Reserve
Replace unit 122 - no lights	625.11.29.21	49,052	35,250					13,802	Mobile Equipment Capital Reserve
Replace unit 123 - no lights	625.11.29.21	49,052	35,250					13,802	Mobile Equipment Capital Reserve
Replace unit 127 - no lights	625.11.29.21	49,052	35,250					13,802	Mobile Equipment Capital Reserve
Replace unit 128 - no lights	625.11.29.21	49,052	35,250					13,802	Mobile Equipment Capital Reserve
Replace unit 129 - no lights	625.11.29.21	49,052	35,250					13,802	Mobile Equipment Capital Reserve
Back up Power Upgrade for Public Works Shop	631.11.29.21	70,000						70,000	General Capital Reserve
Engineering for Asphalt on Twp 764 from 731 to Rg Rd 72	074.02.08.22	60,000						60,000	General Capital Reserve
Woking Multiplex Group - Roof Repair	105.02.08.22	25,000						25,000	General Capital Reserve
RR 73 from TWP 782 to TWP 775	201.04.12.22	443,000						443,000	General Capital Reserve
PROTECTIVE SERVICES									
Blueberry Fire Hall	168.03.22.22	2,700,000						2,700,000	New County Facilities
WATER									
Water Meter - Replacement Woking	616.11.29.21	50,000						50,000	General Capital Reserve
Rural Waterline Project Increase	205.04.12.22	1,500,000						1,500,000	General Capital Reserve
Rural Water (2022 New Areas as determined by Council)	617.11.29.21	5,457,300				979,556.00		4,477,744	Rural Water Capital Reserve
Feasibility Study for potable water to Gundy	078.02.08.22	60,000						60,000	General Capital Reserve
Woking Reservoir Power and Aeration	615.11.29.21	50,000						50,000	General Capital Reserve
SOLID WASTE									
Take it or Leave it Shed - Woking & Blueberry	614.11.29.21	12,000						12,000	Environmental Services Reserve
Bonanza Transfer Station - Office/Bathroom	619.11.29.21	60,000						60,000	General Capital Reserve
Transfer Station Power (Woking)	620.11.29.21	30,000						30,000	General Capital Reserve
AGRICULTURE									
Ride on Mower	149.03.08.22	8,000						8,000	Mobile Equipment Capital Reserve
Zero Turn Mower	149.03.08.22	14,000						14,000	Mobile Equipment Capital Reserve
Stand Alone Building for AG Services	613.11.29.21	3,500,000						3,500,000	New County Facility Reserve
PARKS & RECREATION									
Spring Lake Campground Power	630.11.29.21	50,000						50,000	General Capital Reserve
Campground Signs	618.11.29.21	65,000						65,000	General Capital Reserve
UTILITY COMMUNICATION NETWORK									
Radio Links (4 @ \$20K each)	632.11.29.21	80,000						80,000	Utility Communication Network Reserve
TOTALS		18,044,300	317,000	446,250	292,000	123,000	979,556	15,886,494	



2022 Budget Cash Flow Requirements

Operating Cash Requirements:	Amount	Ref
Operating costs	\$29,550,100	
Less:		
Other operating revenue	-\$1,954,100	
Transfers from reserves for operating	-\$3,756,500	"1"
Tax Levy Required for Operations	\$23,839,500	"A"

Capital Cash Requirements:	Amount	Ref
Capital costs - new projects	\$18,044,300	
Capital costs - carry forward projects	\$47,207,277	
Less:		
Capital grants	-\$42,694,134	
Other capital revenue sources	-\$317,000	
Contributions from capital reserves (carryforward projects)	-\$6,353,949	"2"
Contributions from capital reserves (new projects)	-\$15,886,494	"3"
Tax Levy Required for Capital	\$0	"B"

Municipal Tax Revenue	\$38,374,727	
Minimum Tax Levy Required (A + B)	\$23,839,500	
Surplus/(Deficit)	\$14,535,176	
Transfers from Reserves for Rural Water Connection Fee Refunds	-\$538,304	
Net Reserve Transfer	\$13,996,872	"C" & "4"

Total Tax Levy Required (A+B+C)	\$37,836,372	
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Net Draw on Reserves (1 + 2 + 3 + 4)	\$12,000,071
Reserves Balance beginning	84,585,415
Reserves Balance ending	72,585,344
Net Change in Reserves	\$12,000,071



2021 ASSESSMENT AND PROJECTED 2022 TAX REVENUES

Assessment Divisions	Assessment Codes	Assessment Description	2020 Assessment			2021 Assessment				
			Land	Improvements	Total Assessed Value	Estimated Percent Change	Land	Estimated Percent Change	Improvements	Total Projected Assessed Value
M01-Farm	F	Farm Land	49,146,730		49,146,730	-0.03%	49,132,900	0.00%		49,132,900
	FD		675,460		675,460	-1.31%	666,620	0.00%		666,620
M01-Farm	FM	Farm Grazing Lease	84,730		84,730	-2.97%	82,210	0.00%		82,210
M01-Farm	E	Farm Grazing Reserve	368,180		368,180	0.00%	368,180	0.00%		368,180
M02-Residential	RN	Residential Improvements	0	129,082,770	129,082,770	0.00%	0	6.52%	137,500,780	137,500,780
M02-Residential	VN	Vacant Residential	1,623,560		1,623,560	17.10%	1,901,200	0.00%		1,901,200
M02-Residential	QR	GIL Provincial Residential		646,300	646,300	0.00%		-0.15%	645,360	645,360
M03-Non Residential	BA	GIL Federal Commercial		24,520	24,520	0.00%		0.20%	24,570	24,570
M03-Non Residential	ON	Industrial Land	1,294,360		1,294,360	5.59%	1,366,730	0.00%	0	1,366,730
M03-Non Residential	CN	Commercial		4,686,440	4,686,440	0.00%		-7.07%	4,355,140	4,355,140
M03-Non Residential	OB	Industrial Business		702,900	702,900	0.00%		-0.34%	700,540	700,540
M03-Non Residential	VC	Vacant Commercial	45,340		45,340	-32.84%	30,450	0.00%	0	30,450
M03-Non Residential	QA	GIL Provincial Commercial		8,280	8,280	0.00%		0.00%	8,280	8,280
M03-Non Residential	SB	Small Business		5,481,640	5,481,640	0.00%		25.51%	6,880,170	6,880,170
M04-Linear not linear	OE	Industrial Equipment		44,660	44,660	0.00%	0.00	0.96%	45,090	45,090
M01-Farm DIP	IF	Industrial Farmland (DIP)	13,750		13,750	0.00%	13,750	0.00%		13,750
M03-Non Residential DIP	IN	Industrial Land (DIP)	4,129,590		4,129,590	6.02%	4,378,130	0.00%	0	4,378,130
M03-Non Residential DIP	II	Industrial Building & Structures		131,364,360	131,364,360	0.00%		2.21%	134,264,340	134,264,340
M03-Non Residential DIP	IE	Industrial Machinery & Equip		1,049,663,270	1,049,663,270	0.00%		3.33%	1,084,636,970	1,084,636,970
M04-Linear	G	Telephone		3,913,870	3,913,870			6.04%	4,150,230	4,150,230
M04-Linear	PE	Electric		24,402,700	24,402,700			-2.57%	23,775,570	23,775,570
M04-Linear	PL-P & W	Pipelines & Wells		1,458,324,130	1,458,324,130			1.03%	1,473,334,560	1,473,334,560
M04-Linear	PG	Co-generation		17,232,910	17,232,910			-0.02%	17,229,200	17,229,200
M04-Linear	CB	Cable Distributor		80	80				0	0
M04-Linear	RL/CM	Railroad (Linear)		394,470	394,470			37.78%	543,520	543,520
Totals			57,381,700	2,825,973,300	2,883,355,000		57,940,170		2,888,094,320	2,946,034,490

		2020 Assessment			2021 Assessment		
		Land	Improvements	Total	Land	Improvements	Total
Assessment Values	Farm Land Properties	50,275,100	0	50,275,100	50,249,910	0	50,249,910
	Residential Properties	1,623,560	129,729,070	131,352,630	1,901,200	138,146,140	140,047,340
	Non-Residential Properties	1,339,700	10,948,440	12,288,140	1,397,180	12,013,790	13,410,970
	Machinery & Equipment	4,143,340	1,181,027,630	1,185,170,970	4,391,880	1,218,901,310	1,223,293,190
	Power & Pipeline Properties	0	1,504,268,160	1,504,268,160	0	1,519,033,080	1,519,033,080
		57,381,700	2,825,973,300	2,883,355,000	57,940,170	2,888,094,320	2,946,034,490

		2021 Tax Revenues			2022 Tax Revenues		
		Land	Improvements	Total	Land	Improvements	Total
Taxation Revenues	Farm Land Properties	\$450,447.30	\$0.00	\$450,447.30	\$525,596.47	\$0.00	\$525,596.47
	Residential Properties	\$6,278.55	\$501,681.77	\$507,960.32	\$8,302.83	\$603,304.92	\$611,607.74
	Non-Residential Properties	\$16,880.22	\$137,950.34	\$154,830.56	\$18,861.93	\$162,186.17	\$181,048.10
	Machinery & Equipment	\$52,206.08	\$14,880,948.14	\$14,933,154.22	\$59,290.38	\$16,455,167.69	\$16,514,458.07
	Power & Pipeline Properties	\$0.00	\$18,953,778.82	\$18,953,778.82	\$0.00	\$20,506,946.58	\$20,506,946.58
		\$525,812.15	\$34,474,359.07	\$35,000,171.22	\$612,051.61	\$37,727,605.35	\$38,339,656.95

\$86,239.45	\$3,253,246.27	\$3,339,485.73
Minimum tax not reflected		



Saddle Hills County Reserves Balances

	Year-End Balance 2021	Carry Forward Projects (net of Grants)	New Capital Projects	2022 Funding From Operating	2022 Funding to Operating	Reserve Transfers	Projected Interest	Projected 2022 Ending Balance	Net Change
Operating Reserves:									
Operating Fund	\$ 410,722							\$ 410,722	\$ -
Operating Fund Carry Over	\$ 2,007,000				\$ 2,135,000	\$ 128,000		\$ -	\$ (2,007,000)
Grant Program Carry Over	\$ 255,820				\$ 594,500	\$ 338,680		\$ -	\$ (255,820)
Community Facility	\$ 47,477							\$ 47,477	\$ -
Gravel Usage	\$ 1,175,169			\$ 750,000	\$ 680,000			\$ 1,245,169	\$ 70,000
Emergency Command Centre	\$ 752,156							\$ 752,156	\$ -
Saddle Hills Advantage	\$ 500,000							\$ 500,000	\$ -
Total Operating Reserves:	\$ 5,148,343	\$ -	\$ -	\$ 750,000	\$ 3,409,500	\$ 466,680	\$ -	\$ 2,955,523	\$ (2,192,820)
Capital Reserves:									
Capital Carry Forward	\$ 9,317,054	\$ 6,353,949				\$ (2,963,105)		\$ 0	\$ (9,317,054)
Computer & Information Technology *	\$ 816,624			\$ 310,925	\$ 347,000		\$ 7,636	\$ 788,185	\$ (28,439)
New County Facilities	\$ 6,412,014		\$ 6,200,000				\$ 2,074	\$ 214,088	\$ (6,197,926)
Mobile Equipment *	\$ 9,036,174		\$ 514,200	\$ 2,319,107			\$ 106,050	\$ 10,947,131	\$ 1,910,957
Infrastructure Development	\$ 4,585,485		\$ 1,755,750				\$ 27,681	\$ 2,857,416	\$ (1,728,069)
Environmental Services	\$ 4,033,933		\$ 12,000				\$ 39,343	\$ 4,061,276	\$ 27,343
Current County Facilities *	\$ 10,157,624			\$ 2,127,865			\$ 120,179	\$ 12,405,668	\$ 2,248,044
General Capital	\$ 8,450,884		\$ 2,846,800	\$ 7,447,927		\$ 2,647,667	\$ 128,802	\$ 15,828,480	\$ 7,377,596
Paving Overlay *	\$ 10,265,107			\$ 929,352			\$ 109,507	\$ 11,303,966	\$ 1,038,859
Municipal Development	\$ 21,024						\$ 206	\$ 21,230	\$ 206
Rural Water **	\$ 6,978,047		\$ 4,477,744				\$ 19,193	\$ 2,519,496	\$ (4,458,551)
Well Drilling Equipment Tax	\$ 3,124,797						\$ 30,567	\$ 3,155,364	\$ 30,567
Utility Communications Network	\$ 6,087,063		\$ 80,000				\$ 58,762	\$ 6,065,825	\$ (21,238)
G5 Clinic	\$ 151,242					\$ (151,242)	\$ (0)	\$ (0)	\$ (151,242)
Total Capital Reserves:	\$ 79,437,072	\$ 6,353,949	\$ 15,886,494	\$ 13,135,176	\$ 347,000	\$ (466,680)	\$ 650,000	\$ 70,168,125	\$ (9,268,947)
Total All Reserves:	\$ 84,585,415	\$ 6,353,949	\$ 15,886,494	\$ 13,885,176	\$ 3,756,500	\$ -	\$ 650,000	\$ 73,123,648	\$ (11,461,767)
* Reserves Supported By Replacement Schedules								Rural Water Connection fee Refunds - Motion 08.01.11.22	\$ (538,304)
								Total Projected 2022 Reserves Ending Balance	\$ 72,585,344